



A Central Health and Seton partnership

## **Board of Directors**

### **Meeting**

**Friday, September 7, 2018**

**2:00 p.m.**

**Central Health Administrative Offices**

**1111 E. Cesar Chavez St.**

**Austin, Texas 78702**

## **AGENDA\***

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**I. Call to Order and Record of Attendance**

**II. Public Comments**

**III. General Business**

**A. Consent Agenda**

*All matters listed under the Consent Agenda will be considered by the Board of Directors to be routine and will be enacted by one motion. There will be no separate discussion of these items unless members of the Board request specific items to be moved from the Consent Agenda to the Regular Agenda for discussion prior to the time the Board of Directors votes on the motion to adopt the Consent Agenda.*

- A1. Approve minutes from the August 6, 2018 Community Care Collaborative (CCC) Board of Directors meeting.

**B. Regular Agenda**

1. Discuss and take appropriate action on the presentation of the CCC Fiscal Year (FY) 2019 budget.
2. Discuss personnel matters.\*

\*The Board of Directors may discuss this item in closed session.

#### **IV. Closing**

*\*The Board of Directors may take items in an order that differs from the posted order.*

*The Board of Directors may consider any matter posted on the agenda in a closed session if there are issues that require consideration in a closed session and the Board announces that the item will be considered during a closed session.*

*Consecutive interpretation services from Spanish to English are available during Citizens Communication or when public comment is invited. Please notify the front desk on arrival if services are needed.*

*Los servicios de interpretación consecutiva del español al inglés están disponibles para la comunicación de los ciudadanos o cuando se invita al público a hacer comentarios. Si necesita estos servicios, al llegar sírvase notificarle al personal de la recepción.*



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A Central Health and Seton partnership

**CCC Board of Directors Meeting**  
**September 7, 2018**

**CONSENT AGENDA ITEM**

1. Approve minutes from the August 6, 2018 Community Care Collaborative (CCC) Board of Directors meeting.





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## **Board of Directors**

### **Meeting**

**Monday, August 6, 2018**

**8:00 a.m.**

**Central Health Administrative Offices**

**1111 E. Cesar Chavez St.**

**Austin, Texas 78702**

### **Meeting Minutes**

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#### **I. Call to Order and Record of Attendance**

On Monday, August 6, 2018, a public meeting of the CCC Board of Directors was called to order at 8:02 a.m. in the Board Room at Central Health Administrative Offices located at 1111 E. Cesar Chavez St., Austin, Texas 78702. Chairman Larry Wallace and Vice-Chairman Greg Hartman were both present. The secretary for the meeting was Shannon Sefcik.

#### **Clerk's Notes:**

Secretary Sefcik took record of attendance.

#### **Directors Present:**

Chairman Larry Wallace, Vice-Chairman Greg Hartman, Mike Geeslin, and Willie Lopez as proxy for Craig Cordola

#### **Officers Present:**

Jonathan Morgan (Interim Executive Director) and Shannon Sefcik (Secretary)

#### **Other Attendees Present:**

Randy Floyd (General Counsel)

## II. Public Comments

### Clerk's Notes:

None.

## III. General Business

### A. Consent Agenda

*All matters listed under the Consent Agenda will be considered by the Board of Directors to be routine and will be enacted by one motion. There will be no separate discussion of these items unless members of the Board request specific items to be moved from the Consent Agenda to the Regular Agenda for discussion prior to the time the Board of Directors votes on the motion to adopt the Consent Agenda.*

1. Approve minutes from the April 5, 2018 Community Care Collaborative (CCC) Board of Directors meeting.

### Clerk's Notes:

Vice-Chairman Hartman moved that the CCC Board of Directors approve Consent Agenda item A(1). Director by Proxy Willie Lopez seconded the motion. The motion was passed on the following vote:

Chairman Larry Wallace	For
Vice-Chairman Greg Hartman	For
Director Mike Geeslin	For
Director Stephanie McDonald	Absent
Willie Lopez as proxy for Director Craig Cordola	For

### B. Regular Agenda

1. Receive and discuss an update on the Delivery System Reform Incentive Payment (DSRIP) Program.

### Clerk's Notes:

Ms. Barbara Adams, Service Delivery Operations Manager, presented an update on the CCC DSRIP Program. Ms. Adams reviewed the incentives by category for Demonstration Years (DY) 7 and 8, including Categories A through D. She described the CCC's Category C selections, including those performed by CCC contracted providers and hospital-based measures. She also outlined the program milestones, with emphasis on performance contracting and reporting to the Texas Health and Human Services Commission. Ms. Adams responded to questions from the Board.

2. Discuss and take appropriate action on amendment to agreement with Eye Physicians of Austin.

3. Discuss and take appropriate action on amendment to agreement with Hospice Austin.

Clerk's Notes:

Items 2 and 3 were taken up together. Mr. Jonathan Morgan, Interim Executive Director, presented on the amendments to the agreements with Eye Physicians of Austin and with Hospice Austin. Mr. Morgan noted that Eye Physicians of Austin provided expanded ophthalmology services to Medical Access Program (MAP) patients and required additional funding to continue working through the patient waitlist. He also explained that Hospice Austin provided a full spectrum of hospice services to MAP patients and required additional funds to continue this work. Mr. Morgan responded to questions from the Board.

Vice-Chairman Hartman moved that the CCC Board of Directors authorize the CCC Executive Director to enter into an amendment to the Eye Physicians of Austin Agreement to increase the total not-to-exceed amount for Fiscal Year 2018 to \$300,000.

Vice-Chairman Hartman further moved that the CCC Board of Directors authorize the CCC Executive Director to enter into an amendment to the Hospice Austin Agreement to increase the total not-to-exceed amount for Fiscal Year 2018 to \$725,000. Director Geeslin seconded the motion. The motion was passed on the following vote:

Chairman Larry Wallace	For
Vice-Chairman Greg Hartman	For
Director Mike Geeslin	For
Director Stephanie McDonald	Absent
Willie Lopez as proxy for Director Craig Cordola	For

4. Discuss the CCC's 2016 Internal Revenue Service Form 990, Return of Organization Exempt from Income Tax.

Clerk's Notes:

Mr. Jeff Knodel, Chief Financial Officer, presented on the CCC's 2016 Internal Revenue Service Form 990, Return of Organization Exempt from Income Tax. Mr. Knodel explained that the CCC, as a 501(c)3 organization must file the 990 Form no later than August 15, 2018. He distributed it in draft format to the Board for review. Mr. Knodel responded to questions from the Board.

5. Receive and discuss a presentation of the CCC Fiscal Year (FY) 2019 budget.

Clerk's Notes:

Mr. Jonathan Morgan and Ms. Sarah Cook, Senior Director of Strategy, Communications & Population Health, presented the CCC Fiscal Year (FY) 2019 budget. Mr. Morgan discussed how the CCC FY 2019 budget aligned with CCC Strategic Plan for FY 2018-2020, including building an integrated delivery system, redesigning coverage programs, improving value in care, and optimizing the health of the covered population. He discussed the CCC's mission metric for patient quality of life and measuring patient experience through a 2018 Survey of Patient Access. He discussed shaping the system to allow patients a higher degree of engagement. He introduced the budget overview sources and uses of funds. He provided primary care highlights for FY 2018, including alternative visits, primary care metric set performance and care management infrastructure development, as well as FY 2019 initiatives, including DSRIP, dental service expansion and healthcare for the homeless. He discussed primary care visits and rates for the time span of FY 2015 through FY 2018 and select primary care metrics in the MAP population. He also discussed the breakdown of the primary care budget.

Ms. Cook presented urgent and convenient care FY 2018 highlights, which included expanding access, and FY 2019 initiatives, which included patient outreach and digital urgent care. She also discussed the urgent and convenient care budget.

Mr. Morgan presented the FY 2018 highlights for specialty care, which included ophthalmology, complex gynecology and musculoskeletal integrated practice units, ear, nose and throat service expansion, the colonoscopy pilot and palliative care. He also discussed specialty care initiatives for FY 2019, including a gastroenterology integrated practice unit, fecal immunochemical testing (FIT), rheumatology expansion and e-consults. He provided dashboards demonstrating colorectal cancer screening in MAP patients and behavioral health screenings performed by the Dell Medical School. He also provided detail for the specialty care budget.

Ms. Cook presented specialty behavioral health highlights for FY 2018, including the Integral Care agreement, expanded services with the SIMS Foundation and the Medication Assisted Treatment (MAT) pilot. She explained FY 2019 initiatives, which included enhancements to the Integral Care agreement and the continuation of the MAT pilot. She discussed the Integral Care agreement performance and presented detail on the specialty behavioral health budget.

Mr. Morgan presented on FY 2018 post-acute care highlights, including an expanded network of skilled nursing facilities and increased hospice services. He also discussed FY 2019 initiatives, including the addition of

home health services and respite care for homeless patients. He provided detail on the post-acute care budget. Mr. Morgan ended with a discussion of health management strategy and the FY 2019 budget development timeline. Mr. Morgan and Ms. Cook responded to questions from the Board.

**IV. Closed Session, if necessary.**

**V. Closing**

Chairperson Wallace announced that the next scheduled meeting is Friday, September 7, 2018 at 2:00 p.m. at Central Health's Administrative Offices, 1111 E. Cesar Chavez St., Austin, Texas 78702.

Director by Proxy Willie Lopez motioned to adjourn the meeting. Director Geeslin seconded the motion.

Chairman Larry Wallace	For
Vice-Chairman Greg Hartman	For
Director Mike Geeslin	For
Director Stephanie McDonald	Absent
Willie Lopez as proxy for Director Craig Cordola	For

**Clerk's Notes:**

The meeting adjourned at 9:45 a.m.

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Larry Wallace, Chairperson  
Community Care Collaborative Board of Directors

ATTESTED TO BY:

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Shannon Sefcik, Secretary to the Board  
Community Care Collaborative





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A Central Health and Seton partnership

**CCC Board of Directors Meeting**  
**September 7, 2018**

**AGENDA ITEM**

1. Discuss and take appropriate action on the presentation of the CCC Fiscal Year (FY) 2019 budget.



# CCC FY19 Budget

Community Care Collaborative Board of Directors  
September 7, 2018



A Central Health and Seton partnership

# CCC Strategic Plan FY18-20



- CCC Mission: Optimize the health of our population while using our resources efficiently and effectively
- Mission Metric 1: Quality of Life and Longevity
- Mission Metric 2: Cost of Care
- CCC Four Strategic Focus Areas:
  - Build an Integrated Delivery System
  - Redesign Coverage Programs
  - Improve Value in Care
  - Optimize Health of Covered Population



# Budget Overview

Description	FY18 Amended Budget	FY18 Year End Estimate	FY19 Proposed Budget	Increase (Decrease) FY19 Proposed less FY18 YE Est
<b>SOURCES</b>				
DSRIP Payments	\$ 58,000,000	\$ 58,925,836	\$ 59,417,759	\$ 491,923
Member Payments*	\$ 88,245,166	\$ 65,129,269	\$ 74,000,000	\$ 8,870,731
Other	\$ 100,000	\$ 300,000	\$ 300,000	\$ -
<i>Subtotal Sources</i>	\$ 146,345,166	\$ 124,355,105	\$ 133,717,759	\$ 9,362,654
Contingency Reserve Carryforward	\$ 13,760,003	\$ 13,760,003	\$ 8,331,095	\$ -
<b>Total, Sources of Funds</b>	<b>\$ 160,105,169</b>	<b>\$ 138,115,108</b>	<b>\$ 142,048,854</b>	<b>\$ 3,933,746</b>
<b>USES</b>				
Primary Care	\$ 52,396,817	\$ 51,056,822	\$ 52,046,817	\$ 989,995
Urgent & Convenient Care	\$ 600,000	\$ 185,000	\$ 250,000	\$ 65,000
Specialty Care	\$ 14,391,711	\$ 8,720,977	\$ 11,773,000	\$ 3,052,023
Specialty Behavioral Health	\$ 8,933,856	\$ 8,683,856	\$ 8,933,856	\$ 250,000
Post Acute Care	\$ 2,625,000	\$ 2,275,000	\$ 1,225,000	\$ (1,050,000)
Pharmacy	\$ 6,350,000	\$ 4,500,000	\$ 5,850,000	\$ 1,350,000
Medical Management	\$ 2,111,102	\$ 2,000,000	\$ 1,915,141	\$ (84,859)
Healthcare Delivery Operations	\$ 12,931,378	\$ 10,862,358	\$ 12,866,947	\$ 2,004,589
<i>Subtotal, Healthcare Delivery</i>	\$ 100,339,864	\$ 88,284,013	\$ 94,860,761	\$ 6,576,748
Operating Contingency	\$ 6,534,493	\$ -	\$ 188,093	\$ 188,093
<i>Total, Healthcare Delivery</i>	\$ 106,874,357	\$ 88,284,013	\$ 95,048,854	\$ 6,764,841
DSRIP	\$ 17,895,812	\$ 6,500,000	\$ 12,000,000	\$ -
UT Affiliation Agreement	\$ 35,000,000	\$ 35,000,000	\$ 35,000,000	\$ -
<b>Total, Uses of Funds</b>	<b>\$ 159,770,169</b>	<b>\$ 129,784,013</b>	<b>\$ 142,048,854</b>	<b>\$ 12,264,841</b>

\*Final contributions will be subject to provisions of the MSA, which requires the parties to collaborate to adequately fund the CCC, but leaves the amount of funding up to each parties' discretion. Each member contribution could be more or less than the budget, depending upon a variety of factors.

# Primary Care



## **FY18 Highlights**

- Paying for Value: Alternative Visits
- Primary Care Metric Set Performance
- Care Management Infrastructure Development

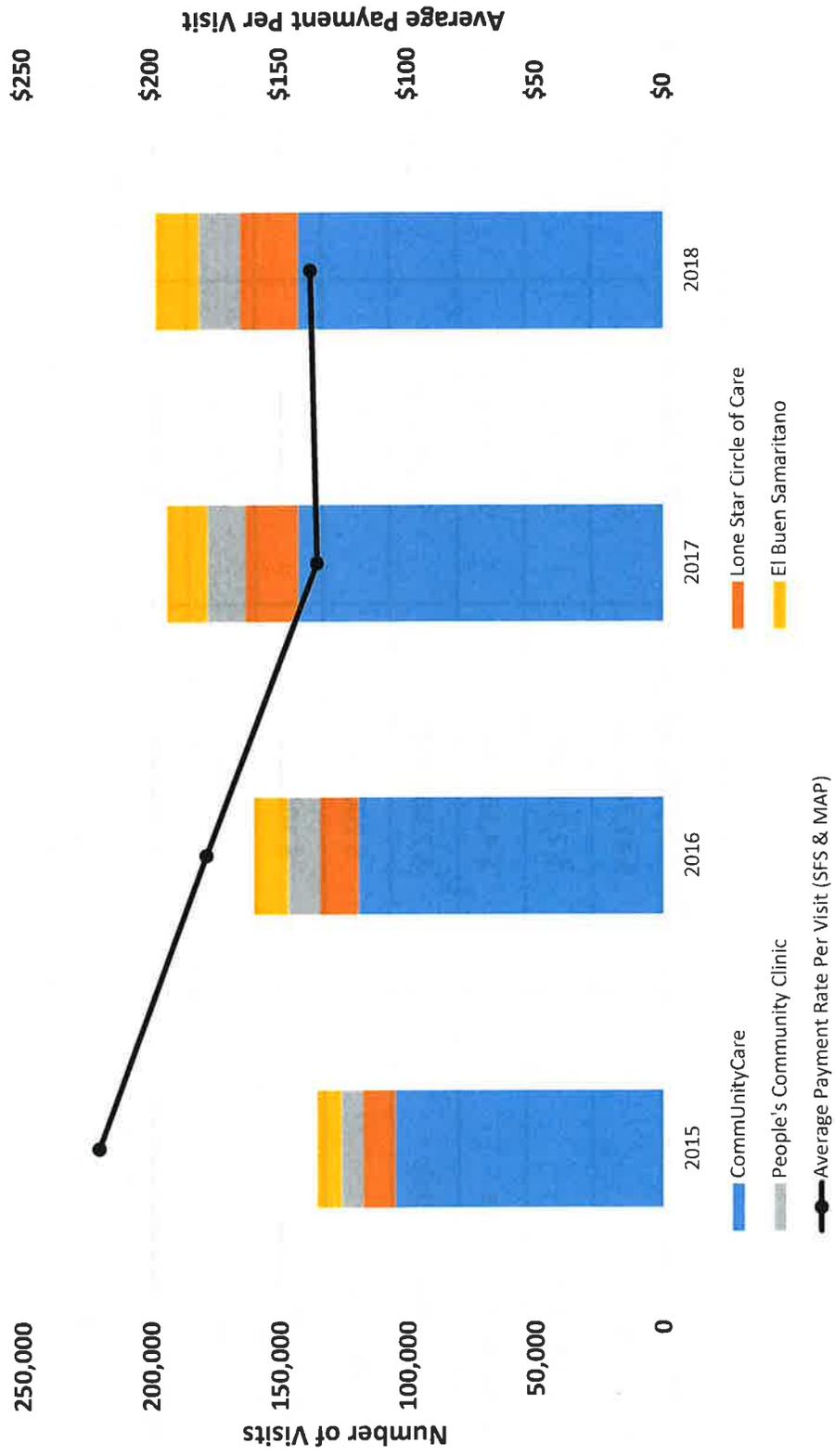
## **FY19 Initiatives**

- DSRIP 2.0: Clinical Measure Bundles
- Dental Service Expansion through LSCC
- Healthcare for the Homeless: Pay for Success Project
- Pharmacy budget accounts for MAP Basic benefit



# Primary Care Visits & Rates

Visit Volumes and Average Visit Rate (FY15 - FY17; FY18 projected)





# Primary Care Contracts

Provider	FY18 Amended Amount	FY18 YE Estimate	FY19 Proposed NTE
CommUnityCare	\$ 41,760,000	\$ 41,460,000	\$ 41,760,000
El Buen Samaritano	\$ 2,350,000	\$ 2,100,000	\$ 2,100,000
Lone Star Circle of Care	\$ 4,564,995	\$ 4,100,000	\$ 4,364,995
Peoples Community Clinic	\$ 2,500,000	\$ 2,500,000	\$ 2,500,000
Volunteer Clinic	\$ 200,000	\$ 175,000	\$ 200,000
UT School of Nursing	\$ 100,000	\$ 10,000	\$ 25,000
City of Austin EMS	\$ 696,822	\$ 696,822	\$ 696,822
Prevention & Wellness (YMCA)	\$ 225,000	\$ 15,000	\$ -
Healthcare for the Homeless	\$ -	\$ -	\$ 400,000

# Urgent and Convenient Care



## **FY18 Highlights**

- Expanding Access
  - 11 new Urgent Care sites
  - 10 new Convenient Care sites
  - New & Existing FQHC walk-in sites

## **FY19 Initiatives**

- Outreach and marketing to optimize use
- Digital Urgent Care



# Urgent & Convenient Care Contracts

Provider	FY18 Amended Amount	FY18 YE Estimate	FY19 Proposed Budget
Benchmark Urgent Care	\$ 50,000	\$ 5,000	
NextCare Urgent Care	\$ 191,000	\$ 120,000	
Seton Urgent & Convenient Care FastMed/Texan Urgent Care RediClinic	\$ 359,000	\$ 60,000	\$ 250,000
Good Health Digital Urgent Care			

# Specialty Care



## **FY18 Highlights**

- Ophthalmology
- Complex Gynecology & MSK IPUs
- ENT Network Expansion
- Colonoscopy Pilot
- Palliative Care

## **FY19 Initiatives**

- Gastroenterology IPU
- FIT (Fecal Immunochemical Tests)
- Rheumatology expansion
- E-Consults



# CRC Screening in CCC Patients

- HRSA & CCC goal: 80% colorectal cancer screening rate
- HRSA average, 2016: 39.9%
- CCC average, FY18 YTD: 28.7%
- 600+ screening colonoscopies in FY18
- Intake to procedure completion rate: 70%
- Transitioning to FIT in FY19 with direct reimbursement and performance incentives

## C8: Colorectal Cancer Screening

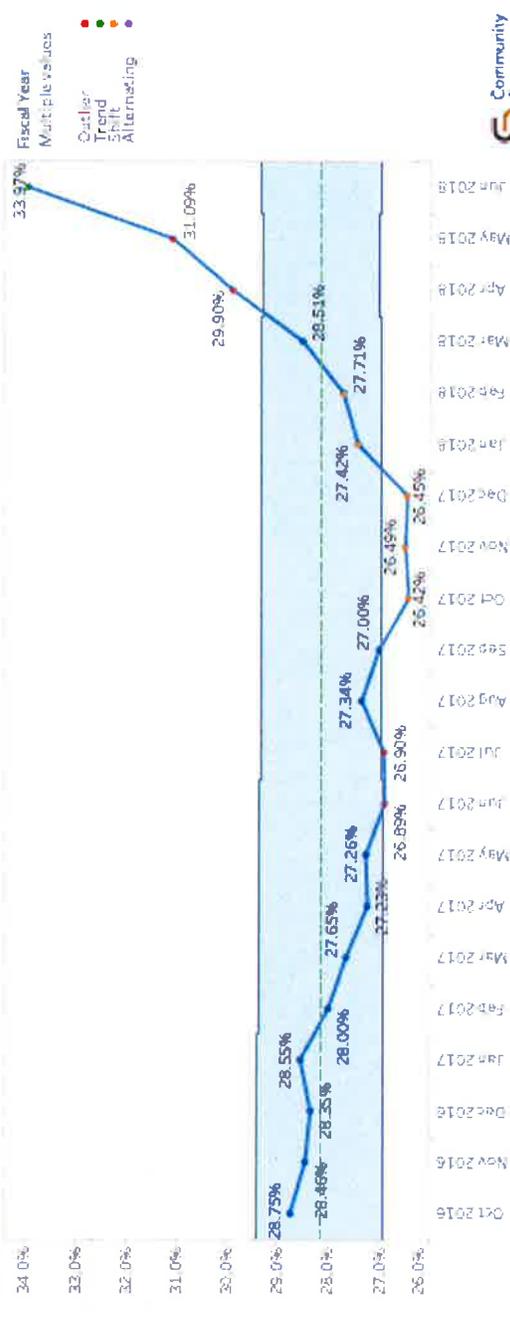
Current Month



FY2018 YTD



Control Chart



Last Updated: June 20, 2018





# Specialty Care Contracts 1 of 2

Specialty	FY18 Amended Budget	FY18 Year End Estimate	FY19 Proposed Budget	Providers
Seton Expanded Specialty	\$ 300,000	\$ 150,000	\$ 200,000	Seton Healthcare Family
Palliative Care	\$ 100,000	\$ 10,000	\$ 25,000	Austin Geriatric Specialists
Ophthalmology	\$ 1,725,000	\$ 1,482,436	\$ 1,700,000	Eye Physicians of Austin Briggs Eye Clinic Retina Consultants of Austin Austin Retina Associates Bailey Square Surgery Center Surgicare of South Austin Austin Anesthesia Group IRIS
Oncology	\$ 2,359,000	\$ 433,728	\$ 700,000	Austin Cancer Centers Primary Care Providers
Complex Gynecology	\$ 1,500,000	\$ 1,100,000	\$ 1,500,000	UT Health Austin Bailey Square Surgery Center Austin Anesthesia Group Seton Healthcare Family
Musculoskeletal	\$ 2,100,000	\$ 1,075,000	\$ 1,250,000	UT Health Austin USPI Northwest Surgery Center Capitol Anesthesia Seton Healthcare Family Texas Physical Therapy Specialists
Cardiology	\$ 150,000	\$ 40,657	\$ 200,000	CommUnityCare
PM&R	\$ 75,000	\$ -	\$ 15,000	Seton Healthcare Family
ENT	\$ 400,000	\$ 318,621	\$ 450,000	Austin Regional Clinic USPI Northwest Surgery Center Capitol Anesthesia



# Specialty Care Contracts 2 of 2

Specialty	FY18 Amended Budget	FY18 Year End Estimate	FY19 Proposed Budget	Providers
Urology	\$ 450,000	\$ 250,000	\$ 250,000	Seton Healthcare Family
Rheumatology	\$ 90,000	\$ 15,000	\$ 200,000	CommUnityCare
Dermatology	\$ 100,000	\$ 10,000	\$ 450,000	CommUnityCare Seton Healthcare Family
Gastroenterology	\$ 800,000	\$ 800,000	\$ 1,250,000	CommUnityCare Austin Gastroenterology Seton Healthcare Family
Pulmonology	\$ -	\$ -	\$ 225,000	CommUnityCare Emergency Service Partners
Endocrinology	\$ -	\$ -	\$ 700,000	CommUnityCare
Orthotics & Prosthetics	\$ 200,000	\$ 111,535	\$ 200,000	Applied Orthotics Hanger
Durable Medical Equipment	\$ 33,000	\$ 119,000	\$ 168,000	EdgePark Medical Supplies Seton Health Plan Seton Healthcare Family
Project Access	\$ 330,000	\$ 330,000	\$ 330,000	TriCounty Practice Association Travis County Medical Society
Ancillary	\$ 100,000	\$ 15,000	\$ 175,000	CPA CPL UT Health Austin Austin Radiology Associates
Referral Mgmt/ E-Consults	\$ 950,000	\$ 25,000	\$ 535,000	To be determined
Specialty Dental	\$ 629,711	\$ 435,000	\$ 1,100,000	Affordable Dentures Lonestar Oral and Maxillofacial Surgery CommUnityCare
Single Case Agreements	\$ -	\$ -	\$ 150,000	Seton Health Plan Seton Healthcare Family Other providers on an as-needed basis

# Specialty Behavioral Health



## **FY18 Highlights**

- Integral Care Contract
- Expanded SUD services with SIMS
- Medication Assisted Treatment pilot

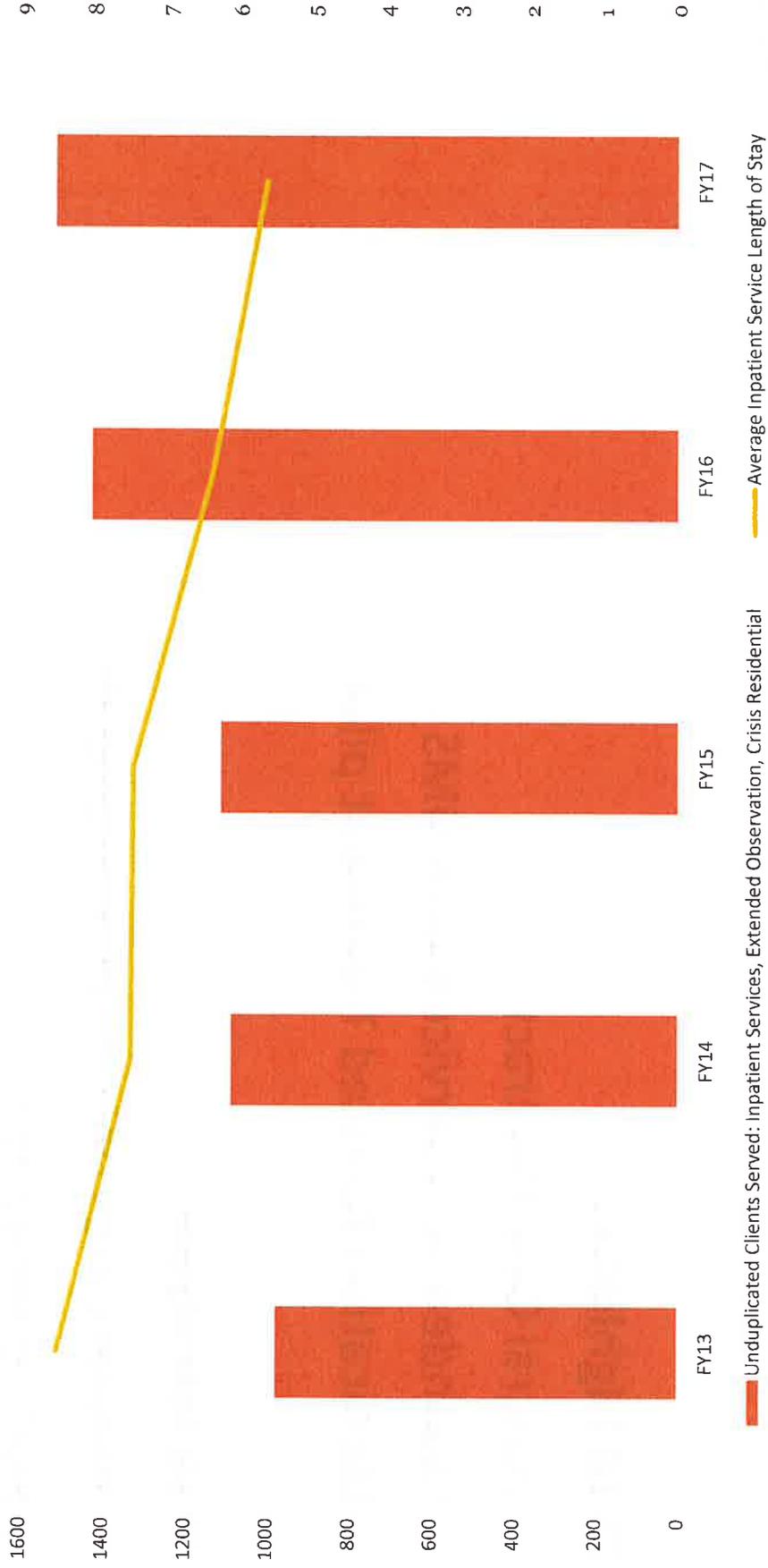
## **FY19 Initiatives**

- Integral Care contract enhancements
- MAT continuation



# Integral Care Contract Performance

## CCC-Integral Care Contract Performance, FY13-FY17





# Specialty Behavioral Health Contracts

Provider	FY18 Amended Amount	FY18 YE Estimate	FY19 Proposed Budget
Integral Care	\$ 8,000,000	\$ 8,000,000	\$ 8,000,000
SIMS Foundation	\$ 483,856	\$ 483,856	\$ 483,856
Medication Assisted Treatment: CommUnityCare Integral Care	\$ 450,000	\$ 200,000	\$ 450,000

# Post-Acute Care



## **FY18 Highlights**

- Transitions of Care Nurse at DSMC
- Expanded SNF network and improved length of stay
- Increased hospice services

## **FY19 Initiatives**

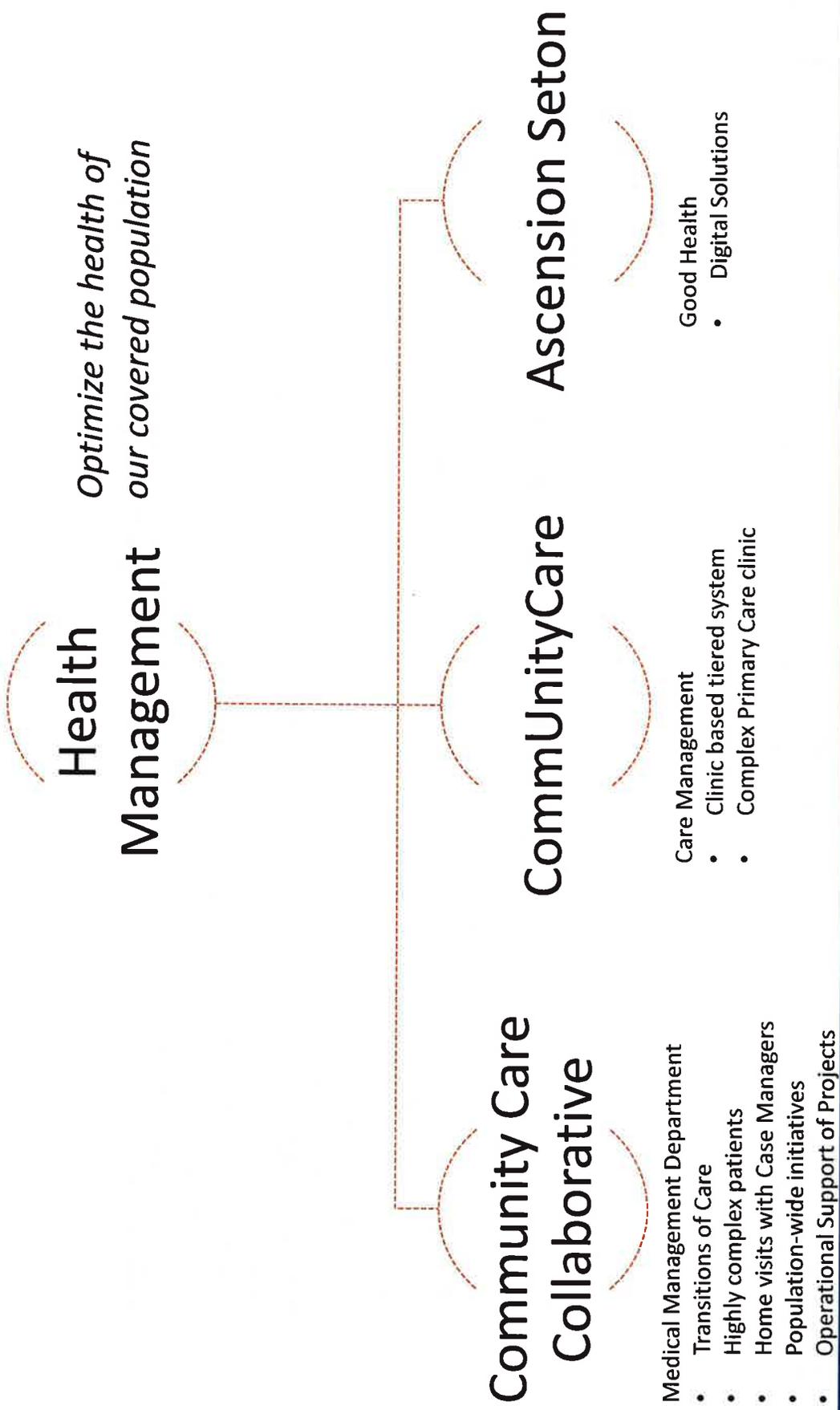
- Flexible pool of funds to support levels of care
- Home health addition
- Addition of respite care (for persons experiencing homelessness)



# Post-Acute Care Contracts

Provider	FY18 Amended Amount	FY18 YE Estimate	FY19 Proposed Contract NTE
Recuperative Care for Homeless: Front Steps, Regency Integrated Health Services	\$ 1,000,000	\$ 800,000	
Skilled Nursing Facilities: Seton Health Plan, Brookdale Senior Living, Senior Care Centers, Regency Integrated Health Services, Park Bend Health Center	\$ 900,000	\$ 750,000	\$ 500,000
Respite Care for Homeless: Provider to be determined	\$ -	\$ -	
Home Health: Provider to be determined	\$ -	\$ -	
Hospice Austin	\$ 750,000	\$ 750,000	\$ 750,000

# Health Management Strategy



# FY 2019 Proposed Budget: Health Care Delivery Operations Detail



- Eligibility and Enrollment Department
  - United Way 2-1-1 and Network Sciences (Medicaider) contracts
  - MAP Basic implementation costs
- Quality, Assessment and Performance Department
  - Teknion (Tableau business intelligence application support) contract
  - MIA analytics contract (Annual Utilization Study)
  - Seton Analytics and Clinical Quality Support contract
- Claims Payment & Analysis Department
  - Covenant Management Systems/Mediview Third Party Administrator (TPA) contract
  - Seton Health Plan TPA contract
  - Wakely Actuarial Consulting Contract
- Health Information Technology
  - CCC share of Enterprise IT expenses
  - i2i clinical software, professional services for data warehouse
- Medical Management
  - MCG care guidelines
  - Carenet Nurse Triage
  - Administration/Other
    - Lease and general operating expenses distributed across departments on a pro rata basis
    - Three existing positions eliminated; No new positions in FY19

Thank You

[www.ccc-ids.org](http://www.ccc-ids.org)



A Central Health and Seton partnership



# Appendices

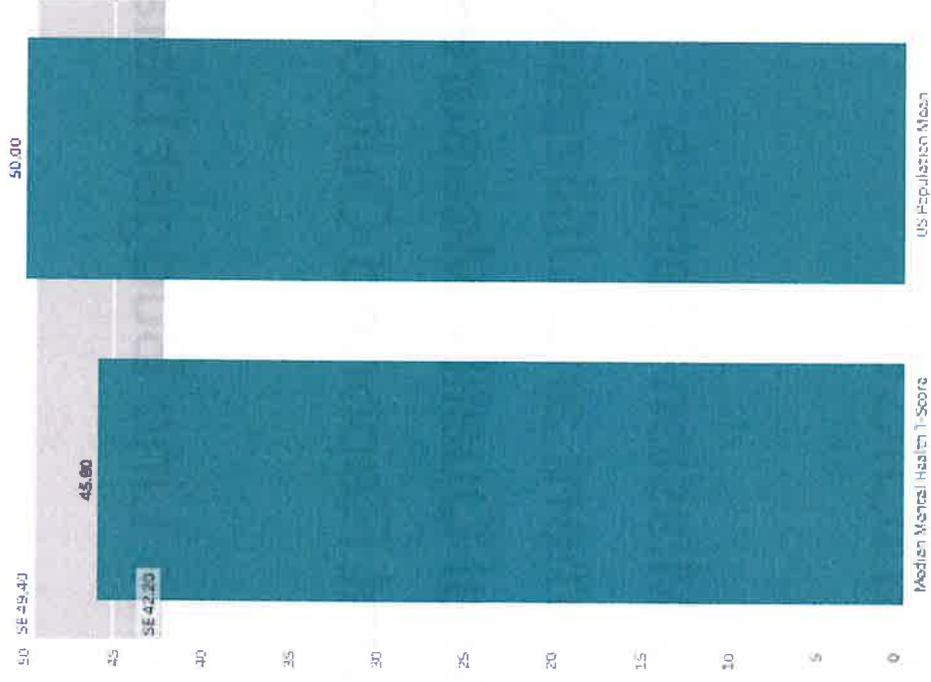
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- CCC Mission Metrics
- Enrollment and Utilization Trends
- Clinical Quality Measures
- Patient Reported Outcomes
  
- Service Line Budget Detail

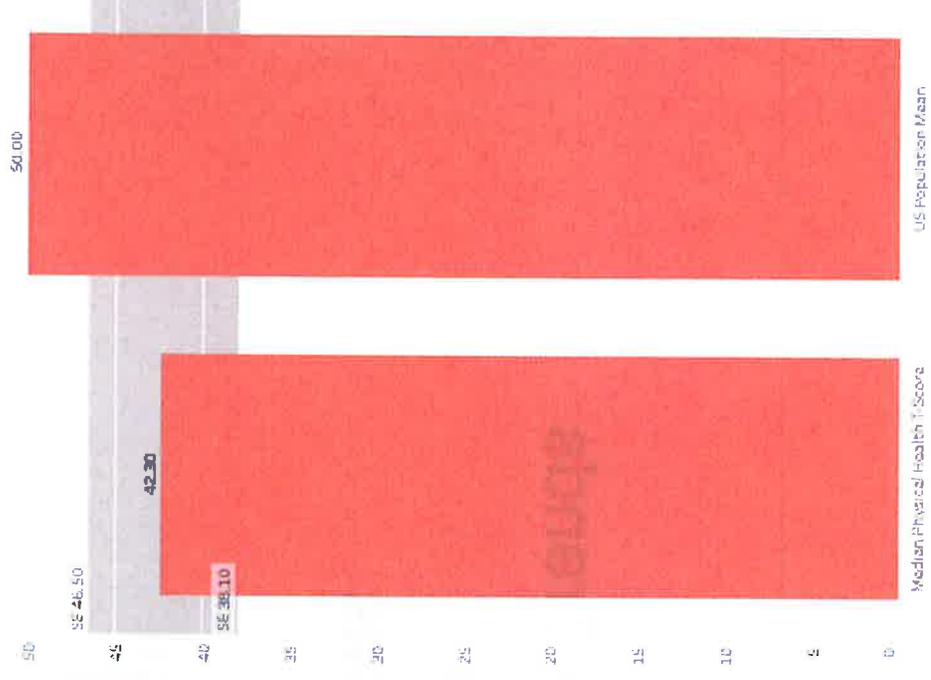
# Mission Metric: Quality of Life



Mental Health T-Score



Physical Health T-Score



# Measuring Patient Experience



## Patient Experience - 2018 Survey of Patient Access

### Care Quickly Composite



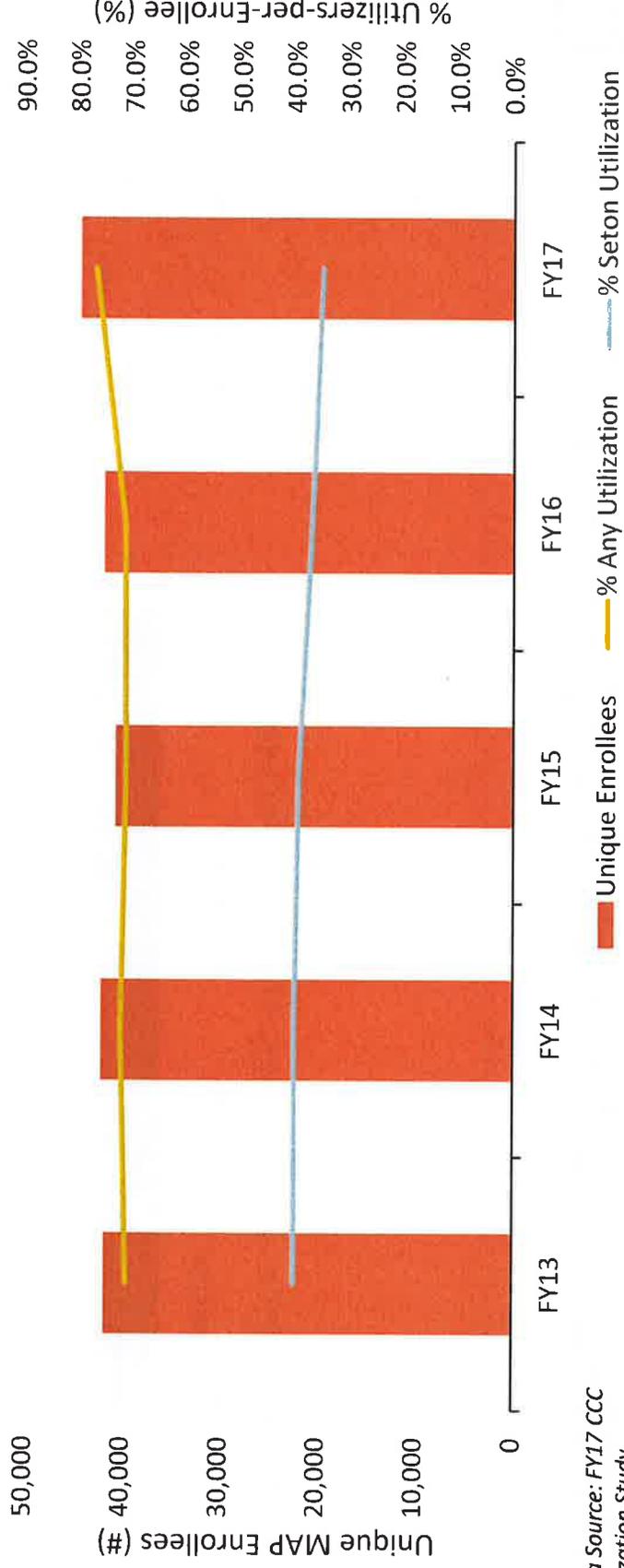
### Needed Care Composite





# Shaping the System

MAP	FY13	FY14	FY15	FY16	FY17
Unique Enrollees	41,780	42,136	40,708	41,906	44,414
% Utilizers – Any Provider	71.2%	72.3%	71.4%	71.6%	77.1%
% Utilizers - Seton	40.3%	40.4%	39.6%	37.2%	35.2%



Data Source: FY17 CCC Utilization Study

# Select Clinical Quality Metrics

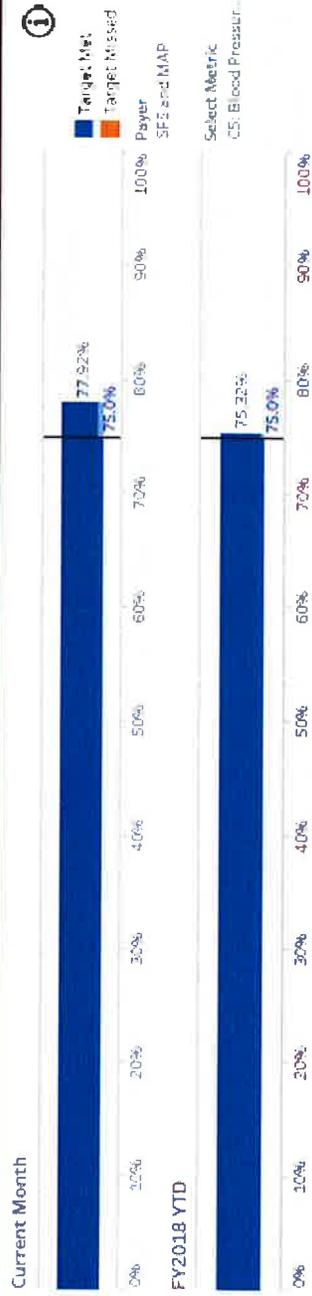


Diabetic Measures (MAP Patients)		Performance, FY16-FY18
Foot Exam		Increased 12% since FY16
Nephropathy Screening		4% over NCQA Benchmark
HbA1c Control		5% over NCQA Benchmark
Blood Pressure Control (Diabetic patients)		17% over NCQA Benchmark
Population Measures (MAP Patients)		Performance, FY17-FY18
BMI Screening & Follow Up Plan		29% over HRSA Benchmark
Cervical Cancer Screening		6% over HRSA Benchmark
Tobacco Screening & Cessation Plan		14% over HRSA Benchmark
Blood Pressure Control (All Patients)		5% over HRSA Benchmark
Depression Screening & Follow Up		8% over HRSA Benchmark



# BP Control in MAP & SFS Diabetics

## CS: Blood Pressure Control <140/90 (DM)



Last Updated: June 20, 2018





# DMS IPU PROMS

## Dell Medical School IPU (All) PROMS



# Primary Care Budget



Description	FY18 Amended Budget	FY18 Year End Estimate	FY19 Proposed Budget	Increase (Decrease) FY19 Proposed less FY18 YE Est
<b>Primary Care</b>				
CommUnityCare	\$ 41,760,000	\$ 41,460,000	\$ 41,760,000	\$ 300,000
EI Buen Samaritano	\$ 2,350,000	\$ 2,100,000	\$ 2,100,000	\$ -
Lone Star Circle of Care	\$ 4,564,995	\$ 4,100,000	\$ 4,364,995	\$ 264,995
Peoples Community Clinic	\$ 2,500,000	\$ 2,500,000	\$ 2,500,000	\$ -
Volunteer Clinic	\$ 200,000	\$ 175,000	\$ 200,000	\$ 25,000
UT School of Nursing	\$ 100,000	\$ 10,000	\$ 25,000	\$ 15,000
City of Austin EMS	\$ 696,822	\$ 696,822	\$ 696,822	\$ -
Prevention and Wellness Initiatives	\$ 225,000	\$ 15,000	\$ -	\$ (15,000)
Healthcare for the Homeless: Pay for Success	\$ -	\$ -	\$ 400,000	\$ 400,000
<b>Primary Care Totals</b>	<b>\$ 52,396,817</b>	<b>\$ 51,056,822</b>	<b>\$ 52,046,817</b>	<b>\$ 989,995</b>

# Urgent & Convenient Care Budget



Description	FY18 Amended Budget	FY18 Year End Estimate	FY19 Proposed Budget	Increase (Decrease) FY19 Proposed less FY18 YE Est
<b>Urgent &amp; Convenient Care</b>				
Urgent & Convenient Care (includes Digital)	\$ 600,000	\$ 185,000	\$ 250,000	\$ 65,000
<b>Urgent &amp; Convenient Care Total</b>	<b>\$ 600,000</b>	<b>\$ 185,000</b>	<b>\$ 250,000</b>	<b>\$ 65,000</b>

# Specialty Behavioral Health Budget



Description	FY18 Amended Budget	FY18 Year End Estimate	FY19 Proposed Budget	Increase (Decrease) FY19 Proposed less FY18 YE Est
<b>Specialty Behavioral Health</b>				
Inpatient Psych, Extended Obs, Crisis Residential	\$ 8,000,000	\$ 8,000,000	\$ 8,000,000	\$ -
Therapy, Counseling & SUD Services	\$ 483,856	\$ 483,856	\$ 483,856	\$ -
MAT Pilot	\$ 450,000	\$ 200,000	\$ 450,000	\$ 250,000
<b>Total, Specialty Behavioral Health</b>	<b>\$ 8,933,856</b>	<b>\$ 8,683,856</b>	<b>\$ 8,933,856</b>	<b>\$ 250,000</b>



# Specialty Care Budget

Description	FY18 Amended Budget	FY18 Year End Estimate	FY19 Proposed Budget	Increase (Decrease) FY19 Proposed less FY18 YE Est
<b>Specialty Care</b>				
CommUnityCare Specialty	\$ 2,000,000	\$ 2,000,000	\$ -	\$ (2,000,000)
Seton Healthcare Family Specialty	\$ 300,000	\$ 150,000	\$ 200,000	\$ 50,000
Palliative Care	\$ 100,000	\$ 10,000	\$ 25,000	\$ 15,000
Ophthalmology	\$ 1,725,000	\$ 1,482,436	\$ 1,700,000	\$ 217,564
Oncology	\$ 2,359,000	\$ 433,728	\$ 700,000	\$ 266,272
Complex Gynecology	\$ 1,500,000	\$ 1,100,000	\$ 1,500,000	\$ 400,000
Musculoskeletal	\$ 2,100,000	\$ 1,075,000	\$ 1,250,000	\$ 175,000
Cardiology	\$ 150,000	\$ 40,657	\$ 200,000	\$ 159,343
PM&R	\$ 75,000	\$ -	\$ 15,000	\$ 15,000
ENT	\$ 400,000	\$ 318,621	\$ 450,000	\$ 131,379
Urology	\$ 450,000	\$ 250,000	\$ 250,000	\$ -
Rheumatology	\$ 90,000	\$ 15,000	\$ 200,000	\$ 185,000
Dermatology	\$ 100,000	\$ 10,000	\$ 450,000	\$ 440,000
Gastroenterology	\$ 800,000	\$ 800,000	\$ 1,250,000	\$ 450,000
Pulmonology	\$ -	\$ -	\$ 225,000	\$ 225,000
Endocrinology	\$ -	\$ -	\$ 700,000	\$ 700,000
Orthotics & Prosthetics	\$ 200,000	\$ 111,535	\$ 200,000	\$ 88,465
DME	\$ 33,000	\$ 119,000	\$ 168,000	\$ 49,000
Project Access	\$ 330,000	\$ 330,000	\$ 330,000	\$ -
Ancillary	\$ 100,000	\$ 15,000	\$ 175,000	\$ 160,000
Referral Management & E-Consults	\$ 950,000	\$ 25,000	\$ 535,000	\$ 510,000
Specialty Dental	\$ 629,711	\$ 435,000	\$ 1,100,000	\$ 665,000
Single Case Agreements	\$ -	\$ -	\$ 150,000	\$ 150,000
<b>Total, Specialty Care</b>	<b>\$ 14,391,711</b>	<b>\$ 8,720,977</b>	<b>\$ 11,773,000</b>	<b>\$ 3,052,023</b>

# Post-Acute Care Budget



Description	FY18 Amended Budget	FY18 Year End Estimate	FY19 Proposed Budget	Increase (Decrease) FY19 Proposed less FY18 YE Est
<b>PostAcute</b>				
Recuperative Care	\$ 1,000,000	\$ 800,000	\$ 500,000	\$ (300,000)
Skilled Nursing	\$ 900,000	\$ 750,000	\$ 725,000	\$ (750,000)
Hospice	\$ 725,000	\$ 725,000	\$ -	\$ -
<b>Total, PostAcute Care</b>	<b>\$ 2,625,000</b>	<b>\$ 2,275,000</b>	<b>\$ 1,225,000</b>	<b>\$ (1,050,000)</b>

# CCC FY19 Budget

Community Care Collaborative Board of Directors  
September 7, 2018



A Central Health and Seton partnership

# CCC Strategic Plan FY18-20



- CCC Mission: Optimize the health of our population while using our resources efficiently and effectively
  - Mission Metric 1: Quality of Life and Longevity
  - Mission Metric 2: Cost of Care
- CCC Four Strategic Focus Areas:
  - Build an Integrated Delivery System
  - Redesign Coverage Programs
  - Improve Value in Care
  - Optimize Health of Covered Population

# Budget Overview



Description	FY18 Amended Budget	FY18 Year End Estimate	FY19 Proposed Budget	Increase (Decrease) FY19 Proposed less FY18 YE Est
<b>SOURCES</b>				
DSRIP Payments	\$ 58,000,000	\$ 58,925,836	\$ 59,417,759	\$ 491,923
Member Payments*	\$ 88,245,166	\$ 65,129,269	\$ 74,000,000	\$ 8,870,731
Other	\$ 100,000	\$ 300,000	\$ 300,000	\$ -
<i>Subtotal Sources</i>	\$ 146,345,166	\$ 124,355,105	\$ 133,717,759	\$ 9,362,654
Contingency Reserve Carryforward	\$ 13,760,003	\$ 13,760,003	\$ 8,331,095	\$ -
<b>Total, Sources of Funds</b>	<b>\$ 160,105,169</b>	<b>\$ 138,115,108</b>	<b>\$ 142,048,854</b>	<b>\$ 3,933,746</b>
<b>USES</b>				
Primary Care	\$ 52,396,817	\$ 51,056,822	\$ 52,046,817	\$ 989,995
Urgent & Convenient Care	\$ 600,000	\$ 185,000	\$ 250,000	\$ 65,000
Specialty Care	\$ 14,391,711	\$ 8,720,977	\$ 11,773,000	\$ 3,052,023
Specialty Behavioral Health	\$ 8,933,856	\$ 8,683,856	\$ 8,933,856	\$ 250,000
Post Acute Care	\$ 2,625,000	\$ 2,275,000	\$ 1,225,000	\$ (1,050,000)
Pharmacy	\$ 6,350,000	\$ 4,500,000	\$ 5,850,000	\$ 1,350,000
Medical Management	\$ 2,111,102	\$ 2,000,000	\$ 1,915,141	\$ (84,859)
Healthcare Delivery Operations	\$ 12,931,378	\$ 10,862,358	\$ 12,866,947	\$ 2,004,589
<i>Subtotal, Healthcare Delivery</i>	\$ 100,339,864	\$ 88,284,013	\$ 94,860,761	\$ 6,576,748
Operating Contingency	\$ 6,534,493	\$ -	\$ 188,093	\$ 188,093
<i>Total, Healthcare Delivery</i>	\$ 106,874,357	\$ 88,284,013	\$ 95,048,854	\$ 6,764,841
DSRIP	\$ 17,895,812	\$ 6,500,000	\$ 12,000,000	\$ -
UT Affiliation Agreement	\$ 35,000,000	\$ 35,000,000	\$ 35,000,000	\$ -
<b>Total, Uses of Funds</b>	<b>\$ 159,770,169</b>	<b>\$ 129,784,013</b>	<b>\$ 142,048,854</b>	<b>\$ 12,264,841</b>

\*Final contributions will be subject to provisions of the MSA, which requires the parties to collaborate to adequately fund the CCC, but leaves the amount of funding up to each parties' discretion. Each member contribution could be more or less than the budget, depending upon a variety of factors.

# Primary Care



## **FY18 Highlights**

- Paying for Value: Alternative Visits
- Primary Care Metric Set Performance
- Care Management Infrastructure Development

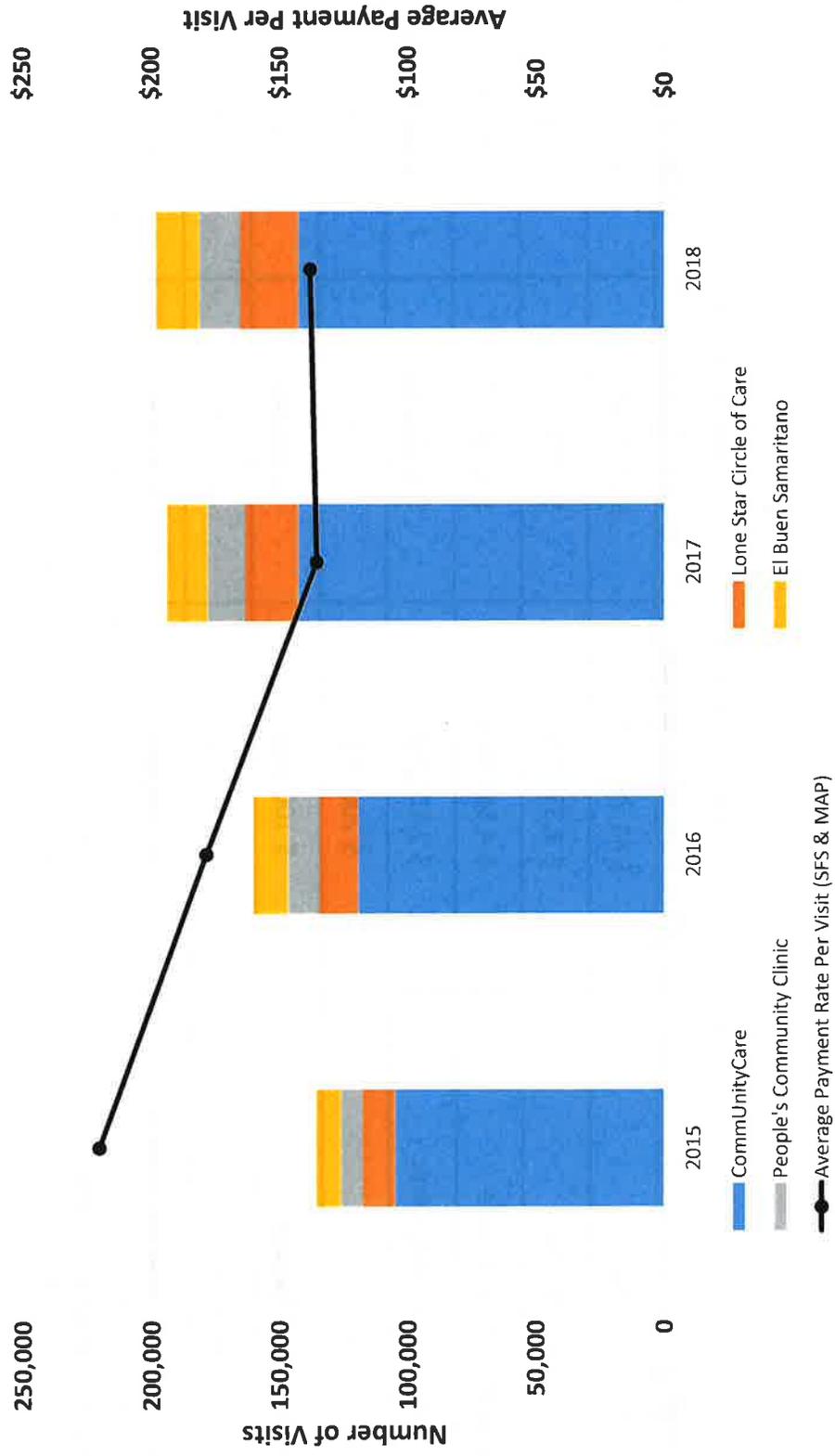
## **FY19 Initiatives**

- DSRIP 2.0: Clinical Measure Bundles
- Dental Service Expansion through LSCC
- Healthcare for the Homeless: Pay for Success Project
- Pharmacy budget accounts for MAP Basic benefit



# Primary Care Visits & Rates

Visit Volumes and Average Visit Rate (FY15 - FY17; FY18 projected)





# Primary Care Contracts

Provider	FY18 Amended Amount	FY18 YE Estimate	FY19 Proposed NTE
CommUnityCare	\$ 41,760,000	\$ 41,460,000	\$ 41,760,000
El Buen Samaritano	\$ 2,350,000	\$ 2,100,000	\$ 2,100,000
Lone Star Circle of Care	\$ 4,564,995	\$ 4,100,000	\$ 4,364,995
Peoples Community Clinic	\$ 2,500,000	\$ 2,500,000	\$ 2,500,000
Volunteer Clinic	\$ 200,000	\$ 175,000	\$ 200,000
UT School of Nursing	\$ 100,000	\$ 10,000	\$ 25,000
City of Austin EMS	\$ 696,822	\$ 696,822	\$ 696,822
Prevention & Wellness (YMCA)	\$ 225,000	\$ 15,000	\$ -
Healthcare for the Homeless	\$ -	\$ -	\$ 400,000

# Urgent and Convenient Care



## **FY18 Highlights**

- Expanding Access
- 11 new Urgent Care sites
- 10 new Convenient Care sites
- New & Existing FQHC walk-in sites

## **FY19 Initiatives**

- Outreach and marketing to optimize use
- Digital Urgent Care

# Urgent & Convenient Care Contracts



Provider	FY18 Amended Amount	FY18 YE Estimate	FY19 Proposed Budget
Benchmark Urgent Care	\$ 50,000	\$ 5,000	
NextCare Urgent Care	\$ 191,000	\$ 120,000	
Seton Urgent & Convenient Care FastMed/Texan Urgent Care RediClinic	\$ 359,000	\$ 60,000	\$ 250,000
Good Health Digital Urgent Care			

# Specialty Care



## **FY18 Highlights**

- Ophthalmology
- Complex Gynecology & MSK IPUs
- ENT Network Expansion
- Colonoscopy Pilot
- Palliative Care

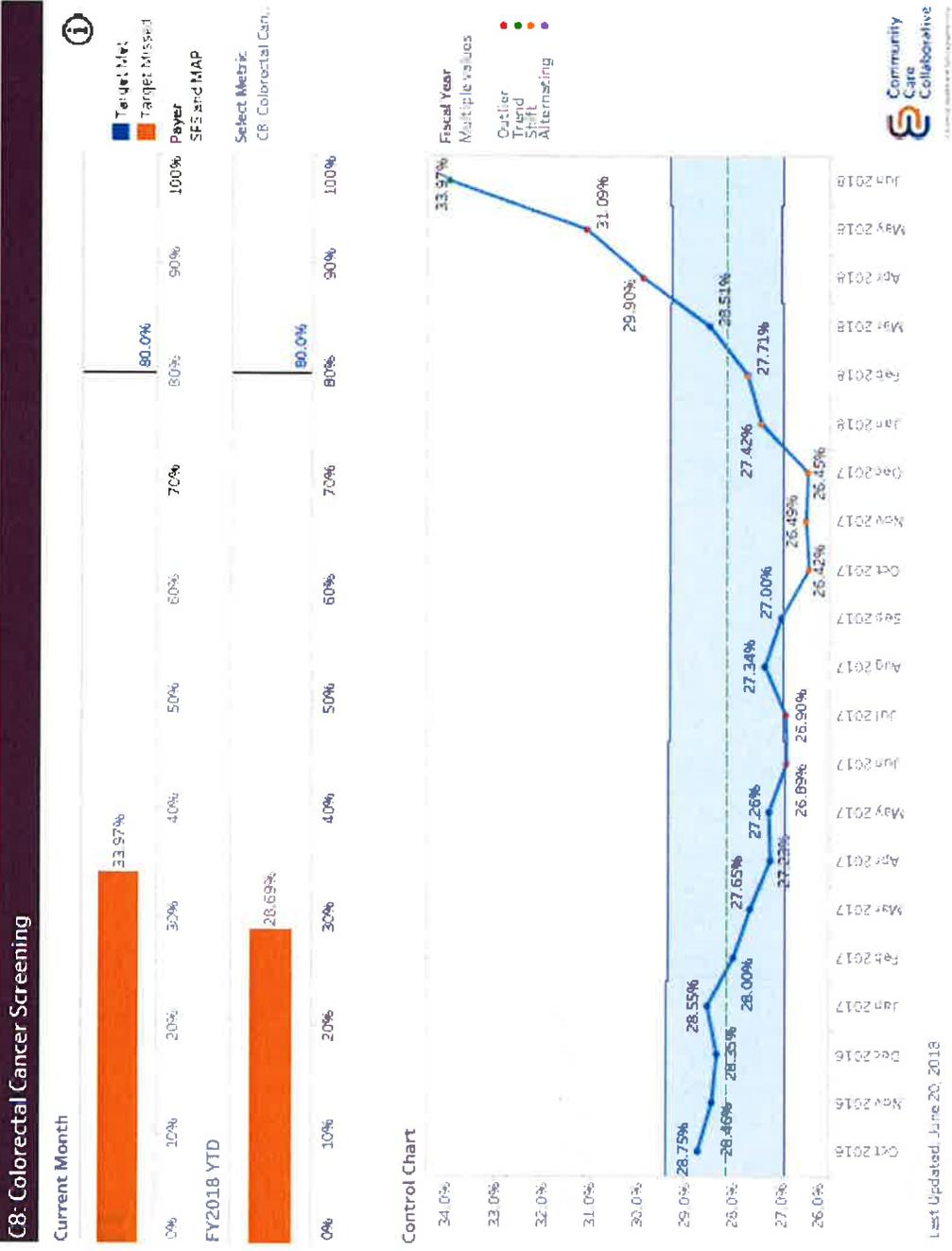
## **FY19 Initiatives**

- Gastroenterology IPU
- FIT (Fecal Immunochemical Tests)
- Rheumatology expansion
- E-Consults

# CRC Screening in CCC Patients



- HRSA & CCC goal: 80% colorectal cancer screening rate
- HRSA average, 2016: 39.9%
- CCC average, FY18 YTD: 28.7%
- 600+ screening colonoscopies in FY18
- Intake to procedure completion rate: 70%
- Transitioning to FIT in FY19 with direct reimbursement and performance incentives





# Specialty Care Contracts 1 of 2

Specialty	FY18 Amended Budget	FY18 Year End Estimate	FY19 Proposed Budget	Providers
Seton Expanded Specialty	\$ 300,000	\$ 150,000	\$ 200,000	Seton Healthcare Family
Palliative Care	\$ 100,000	\$ 10,000	\$ 25,000	Austin Geriatric Specialists Eye Physicians of Austin Briggs Eye Clinic Retina Consultants of Austin Austin Retina Associates Bailey Square Surgery Center Surgicare of South Austin Austin Anesthesia Group IRIS
Ophthalmology	\$ 1,725,000	\$ 1,482,436	\$ 1,700,000	Austin Cancer Centers Primary Care Providers
Oncology	\$ 2,359,000	\$ 433,728	\$ 700,000	UT Health Austin
Complex Gynecology	\$ 1,500,000	\$ 1,100,000	\$ 1,500,000	Bailey Square Surgery Center Austin Anesthesia Group Seton Healthcare Family
Musculoskeletal	\$ 2,100,000	\$ 1,075,000	\$ 1,250,000	UT Health Austin USPI Northwest Surgery Center Capitol Anesthesia Seton Healthcare Family Texas Physical Therapy Specialists
Cardiology	\$ 150,000	\$ 40,657	\$ 200,000	CommUnityCare
PM&R	\$ 75,000	\$ -	\$ 15,000	Seton Healthcare Family
ENT	\$ 400,000	\$ 318,621	\$ 450,000	Austin Regional Clinic USPI Northwest Surgery Center Capitol Anesthesia

# Specialty Care Contracts 2 of 2



Specialty	FY18 Amended Budget	FY18 Year End Estimate	FY19 Proposed Budget	Providers
Urology	\$ 450,000	\$ 250,000	\$ 250,000	Seton Healthcare Family
Rheumatology	\$ 90,000	\$ 15,000	\$ 200,000	CommUnityCare
Dermatology	\$ 100,000	\$ 10,000	\$ 450,000	CommUnityCare Seton Healthcare Family
Gastroenterology	\$ 800,000	\$ 800,000	\$ 1,250,000	CommUnityCare Austin Gastroenterology Seton Healthcare Family
Pulmonology	\$ -	\$ -	\$ 225,000	CommUnityCare Emergency Service Partners
Endocrinology	\$ -	\$ -	\$ 700,000	CommUnityCare
Orthotics & Prosthetics	\$ 200,000	\$ 111,535	\$ 200,000	Applied Orthotics Hanger
Durable Medical Equipment	\$ 33,000	\$ 119,000	\$ 168,000	EdgePark Medical Supplies Seton Health Plan Seton Healthcare Family
Project Access	\$ 330,000	\$ 330,000	\$ 330,000	TriCounty Practice Association Travis County Medical Society
Ancillary	\$ 100,000	\$ 15,000	\$ 175,000	CPA CPL UT Health Austin Austin Radiology Associates
Referral Mgmt/ E-Consults	\$ 950,000	\$ 25,000	\$ 535,000	To be determined
Specialty Dental	\$ 629,711	\$ 435,000	\$ 1,100,000	Affordable Dentures Lonestar Oral and Maxillofacial Surgery CommUnityCare
Single Case Agreements	\$ -	\$ -	\$ 150,000	Seton Health Plan Seton Healthcare Family Other providers on an as-needed basis

# Specialty Behavioral Health



## **FY18 Highlights**

- Integral Care Contract
- Expanded SUD services with SIMS
- Medication Assisted Treatment pilot

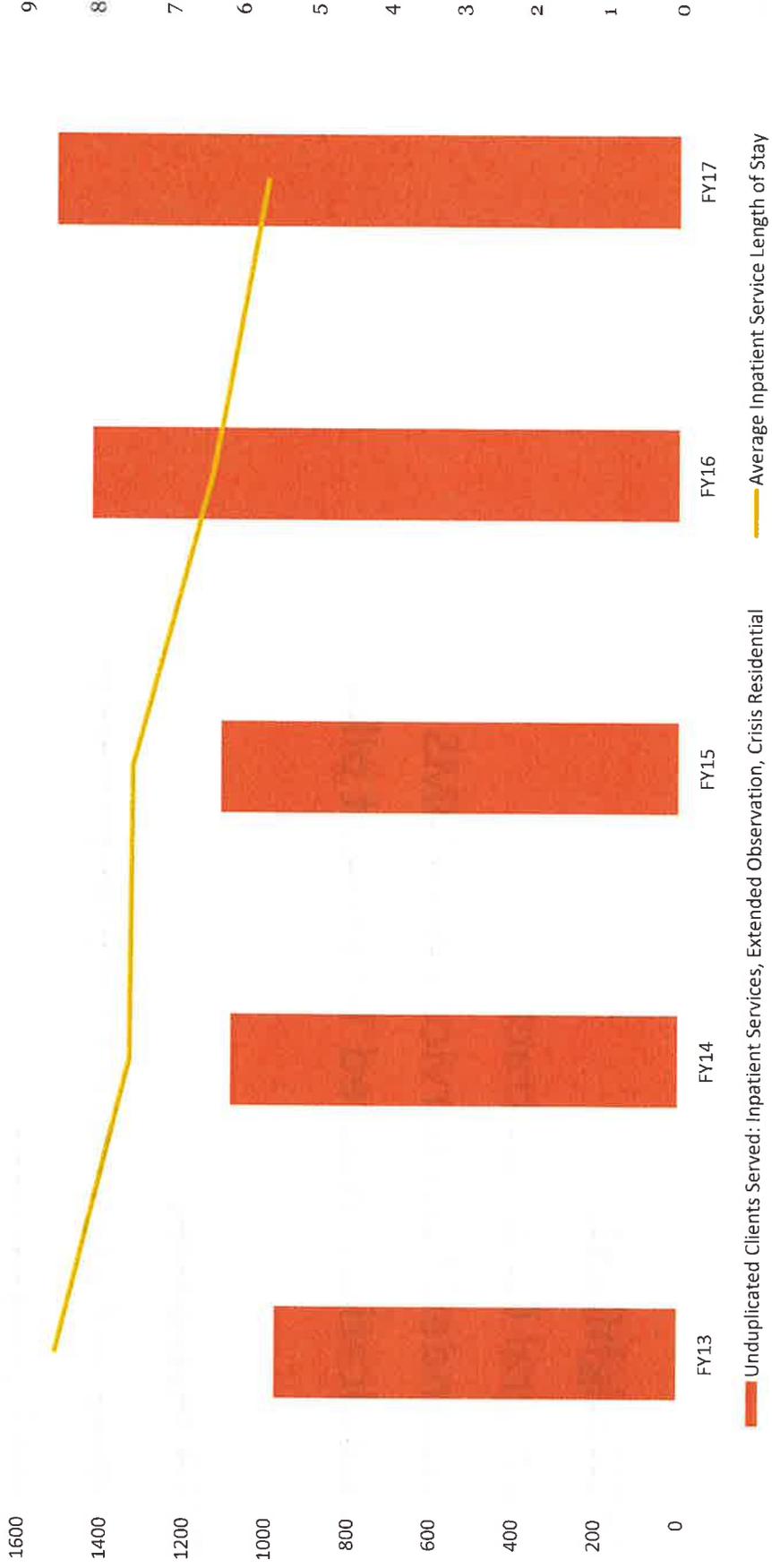
## **FY19 Initiatives**

- Integral Care contract enhancements
- MAT continuation



# Integral Care Contract Performance

## CCC-Integral Care Contract Performance, FY13-FY17





# Specialty Behavioral Health Contracts

Provider	FY18 Amended Amount	FY18 YE Estimate	FY19 Proposed Budget
Integral Care	\$ 8,000,000	\$ 8,000,000	\$ 8,000,000
SIMS Foundation	\$ 483,856	\$ 483,856	\$ 483,856
Medication Assisted Treatment: CommUnityCare Integral Care	\$ 450,000	\$ 200,000	\$ 450,000

# Post-Acute Care



## **FY18 Highlights**

- Transitions of Care Nurse at DSMC
- Expanded SNF network and improved length of stay
- Increased hospice services

## **FY19 Initiatives**

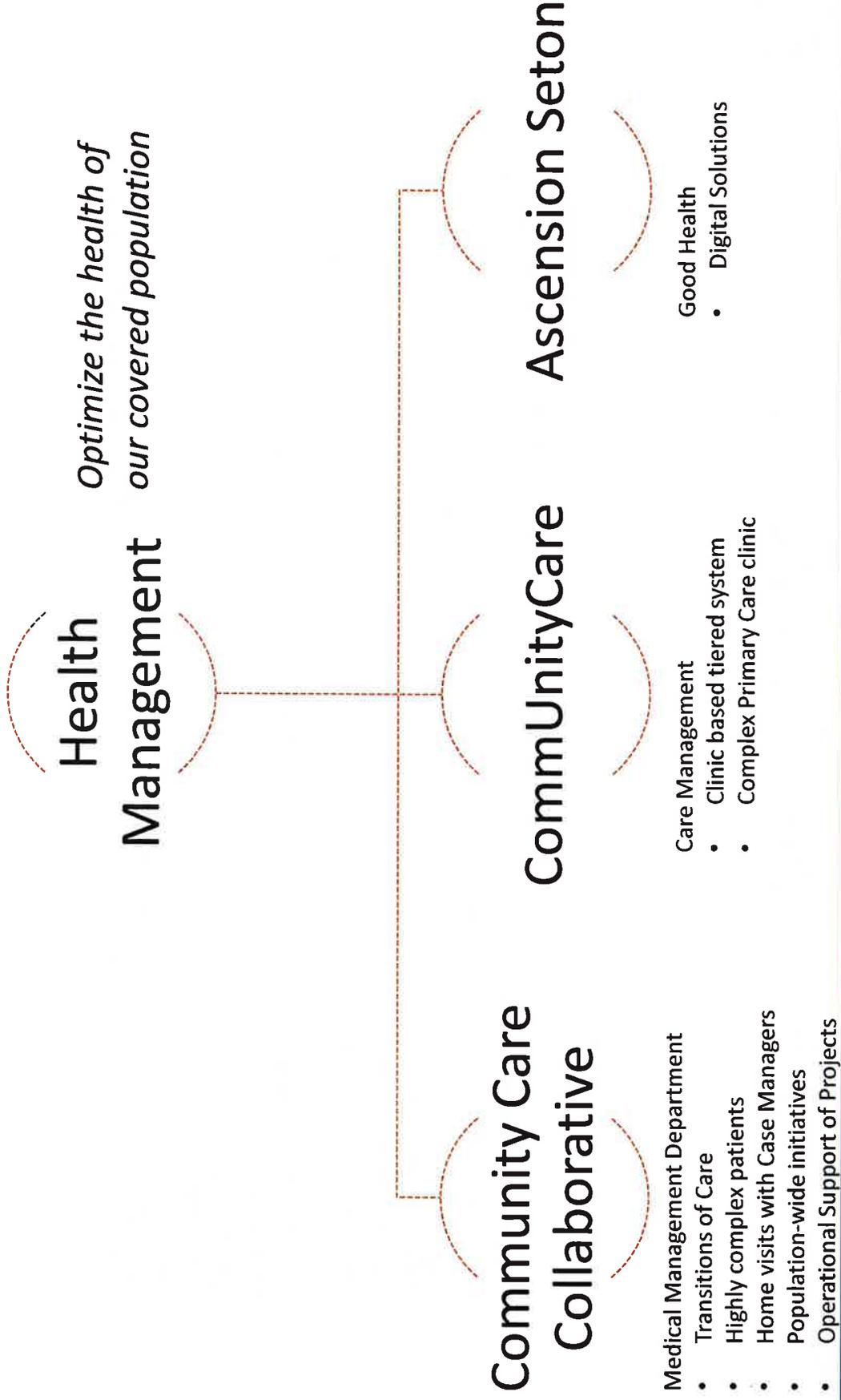
- Flexible pool of funds to support levels of care
- Home health addition
- Addition of respite care (for persons experiencing homelessness)



# Post-Acute Care Contracts

Provider	FY18 Amended Amount	FY18 YE Estimate	FY19 Proposed Contract NTE
Recuperative Care for Homeless: Front Steps, Regency Integrated Health Services	\$ 1,000,000	\$ 800,000	
Skilled Nursing Facilities: Seton Health Plan, Brookdale Senior Living, Senior Care Centers, Regency Integrated Health Services, Park Bend Health Center	\$ 900,000	\$ 750,000	\$ 500,000
Respite Care for Homeless: Provider to be determined	\$ -	\$ -	
Home Health: Provider to be determined	\$ -	\$ -	
Hospice Austin	\$ 750,000	\$ 750,000	\$ 750,000

# Health Management Strategy



# FY 2019 Proposed Budget: Health Care Delivery Operations Detail



- Eligibility and Enrollment Department
  - United Way 2-1-1 and Network Sciences (Medicaider) contracts
  - MAP Basic implementation costs
- Quality, Assessment and Performance Department
  - Teknion (Tableau business intelligence application support) contract
  - MIA analytics contract (Annual Utilization Study)
  - Seton Analytics and Clinical Quality Support contract
- Claims Payment & Analysis Department
  - Covenant Management Systems/Mediview Third Party Administrator (TPA) contract
  - Seton Health Plan TPA contract
- Wakely Actuarial Consulting Contract
- Health Information Technology
  - CCC share of Enterprise IT expenses
  - i2i clinical software, professional services for data warehouse
- Medical Management
  - MCG care guidelines
  - Carenet Nurse Triage
  - Administration/Other
- Lease and general operating expenses distributed across departments on a pro rata basis
- Three existing positions eliminated; No new positions in FY19

Thank You

[www.ccc-ids.org](http://www.ccc-ids.org)



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# Appendices

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- CCC Mission Metrics
- Enrollment and Utilization Trends
- Clinical Quality Measures
- Patient Reported Outcomes
  
- Service Line Budget Detail

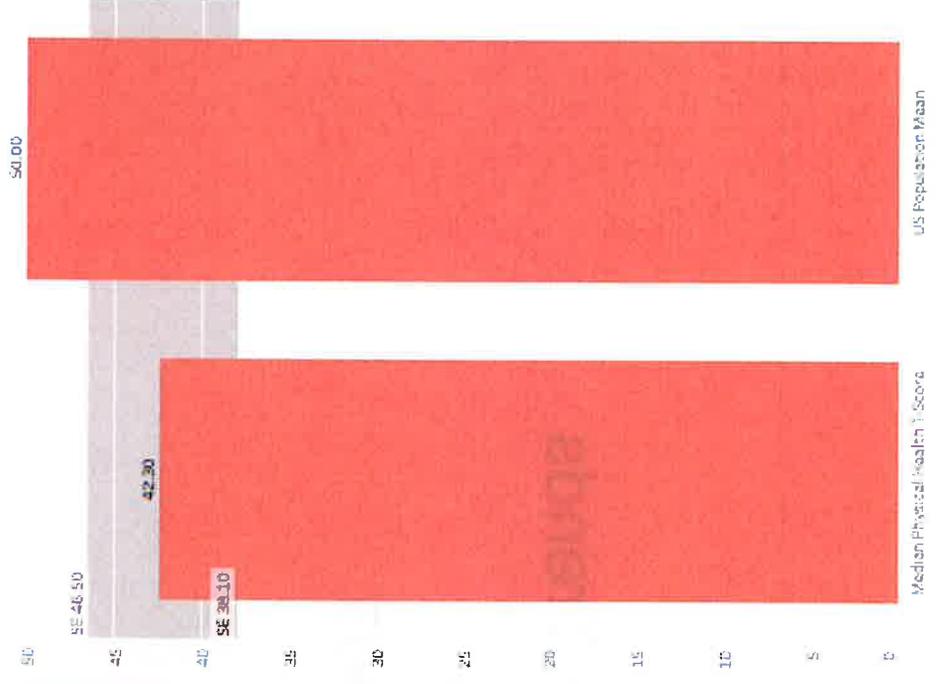


# Mission Metric: Quality of Life

Mental Health T-Score



Physical Health T-Score

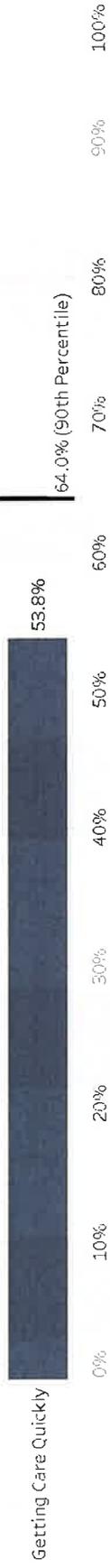




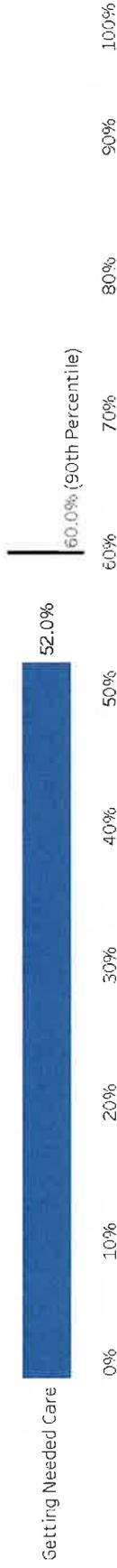
# Measuring Patient Experience

## Patient Experience - 2018 Survey of Patient Access

### Care Quickly Composite



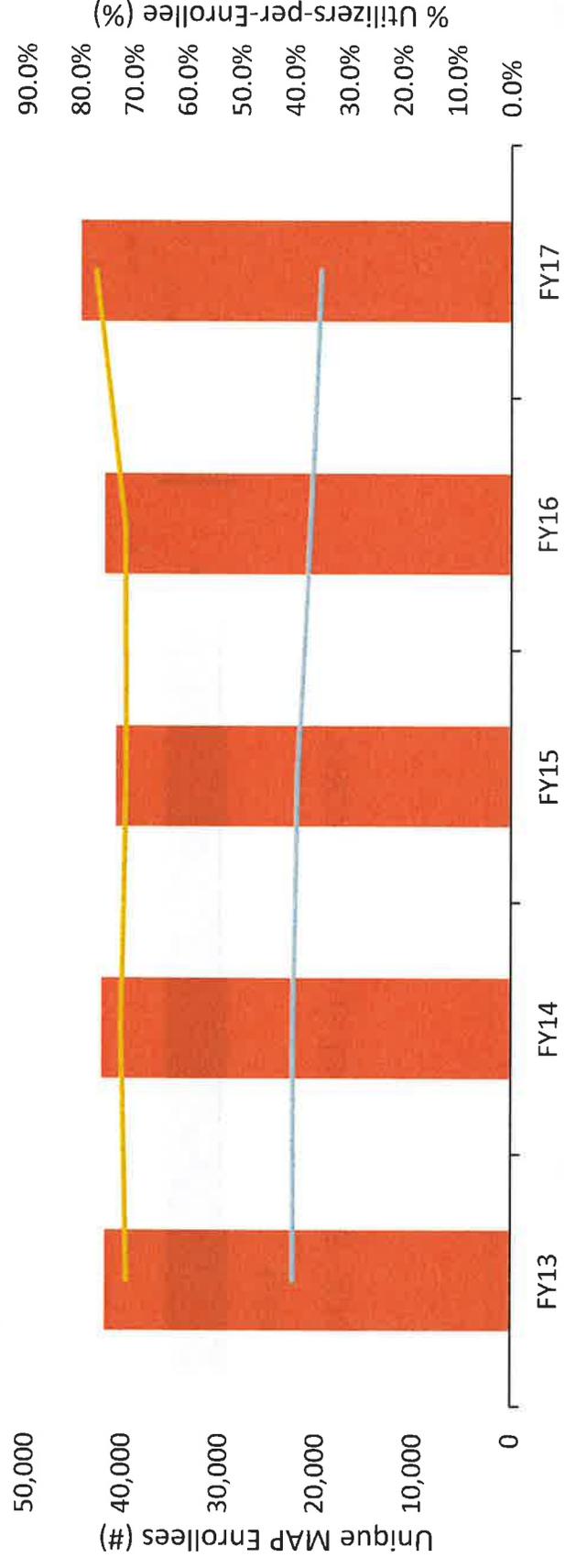
### Needed Care Composite





# Shaping the System

MAP	FY13	FY14	FY15	FY16	FY17
Unique Enrollees	41,780	42,136	40,708	41,906	44,414
% Utilizers – Any Provider	71.2%	72.3%	71.4%	71.6%	77.1%
% Utilizers - Seton	40.3%	40.4%	39.6%	37.2%	35.2%



Data Source: FY17 CCC Utilization Study

# Select Clinical Quality Metrics

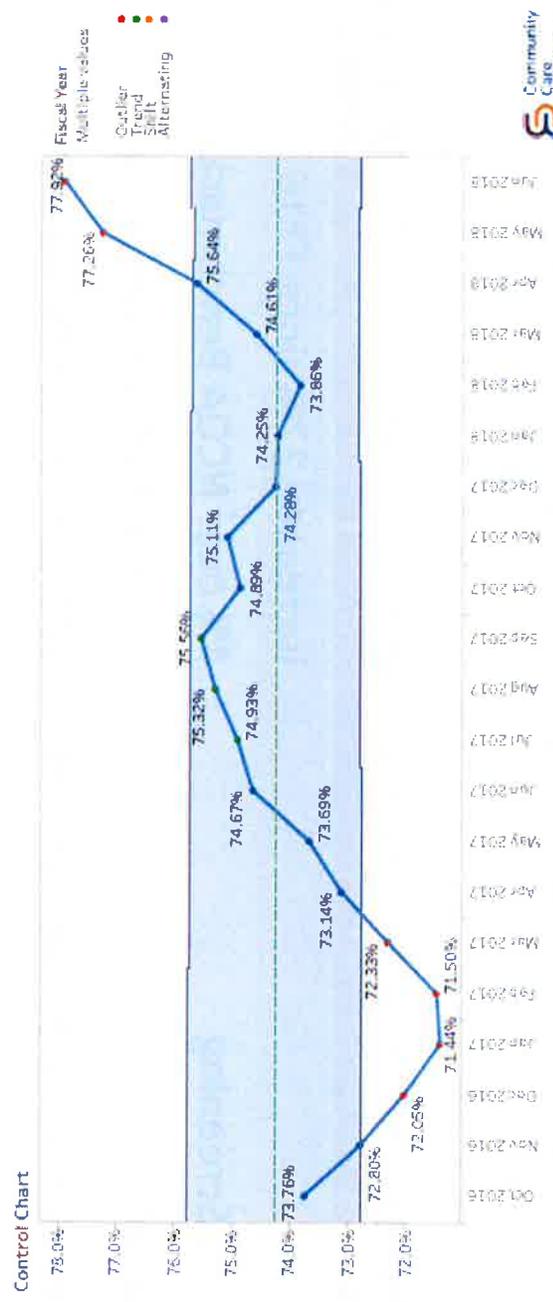
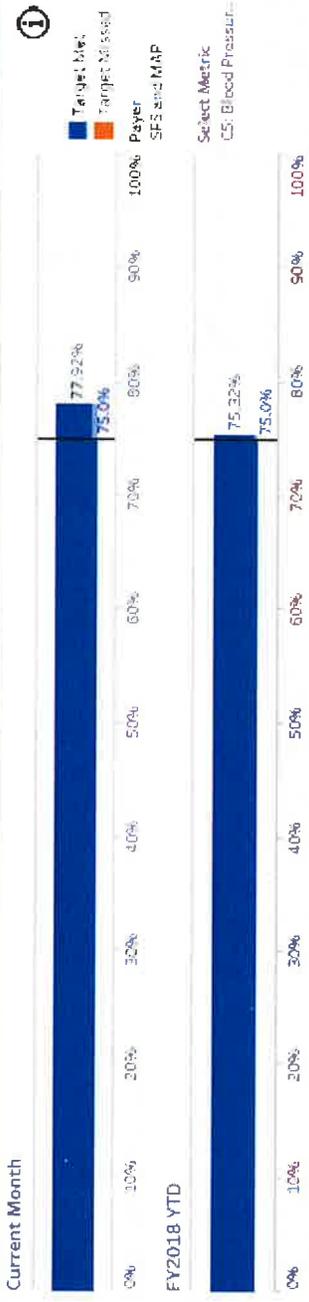


Diabetic Measures (MAP Patients)		Performance, FY16-FY18
Foot Exam		Increased 12% since FY16
Nephropathy Screening		4% over NCQA Benchmark
HbA1c Control		5% over NCQA Benchmark
Blood Pressure Control (Diabetic patients)		17% over NCQA Benchmark
Population Measures (MAP Patients)		Performance, FY17-FY18
BMI Screening & Follow Up Plan		29% over HRSA Benchmark
Cervical Cancer Screening		6% over HRSA Benchmark
Tobacco Screening & Cessation Plan		14% over HRSA Benchmark
Blood Pressure Control (All Patients)		5% over HRSA Benchmark
Depression Screening & Follow Up		8% over HRSA Benchmark



# BP Control in MAP & SFS Diabetics

## CS: Blood Pressure Control <140/90 (DM)



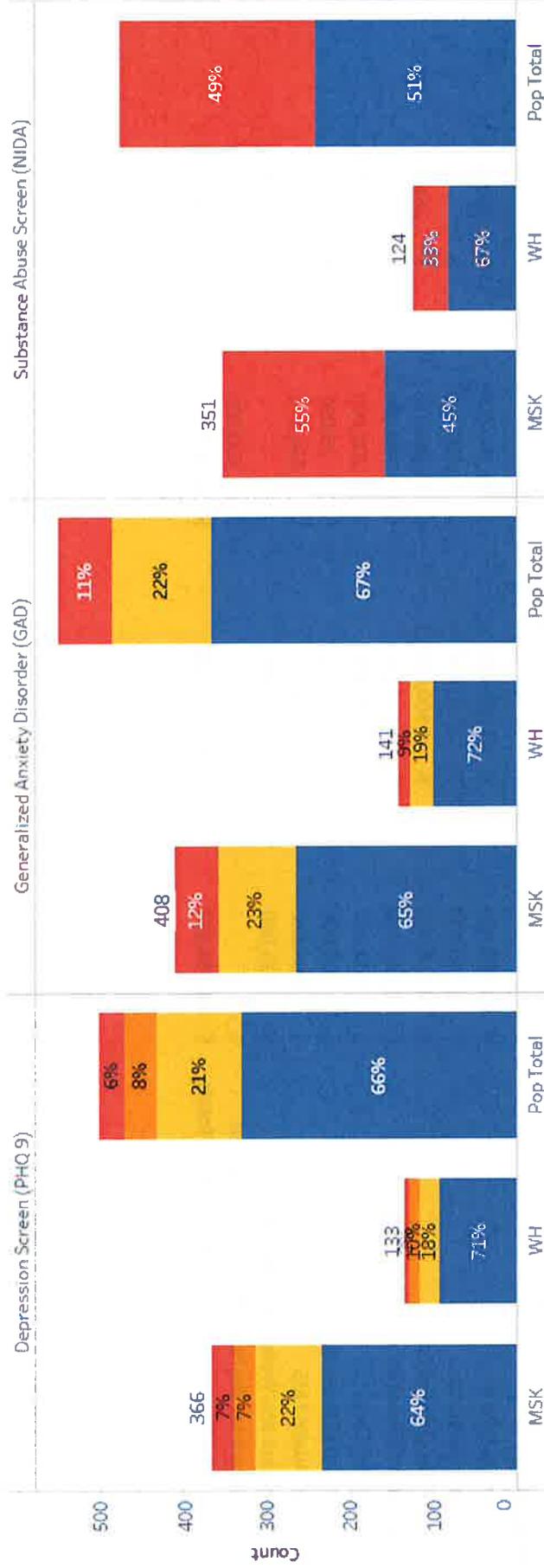
Last Updated: June 20, 2018





# DMS IPU PROMS

## Dell Medical School IPU (All) PROMS



# Primary Care Budget



Description	FY18 Amended Budget	FY18 Year End Estimate	FY19 Proposed Budget	Increase (Decrease) FY19 Proposed less FY18 YE Est
<b>Primary Care</b>				
CommUnityCare	\$ 41,760,000	\$ 41,460,000	\$ 41,760,000	\$ 300,000
El Buen Samaritano	\$ 2,350,000	\$ 2,100,000	\$ 2,100,000	\$ -
Lone Star Circle of Care	\$ 4,564,995	\$ 4,100,000	\$ 4,364,995	\$ 264,995
Peoples Community Clinic	\$ 2,500,000	\$ 2,500,000	\$ 2,500,000	\$ -
Volunteer Clinic	\$ 200,000	\$ 175,000	\$ 200,000	\$ 25,000
UT School of Nursing	\$ 100,000	\$ 10,000	\$ 25,000	\$ 15,000
City of Austin EMS	\$ 696,822	\$ 696,822	\$ 696,822	\$ -
Prevention and Wellness Initiatives	\$ 225,000	\$ 15,000	\$ -	\$ (15,000)
Healthcare for the Homeless: Pay for Success	\$ -	\$ -	\$ 400,000	\$ 400,000
<b>Primary Care Totals</b>	<b>\$ 52,396,817</b>	<b>\$ 51,056,822</b>	<b>\$ 52,046,817</b>	<b>\$ 989,995</b>

# Urgent & Convenient Care Budget



Description	FY18 Amended Budget	FY18 Year End Estimate	FY19 Proposed Budget	Increase (Decrease) FY19 Proposed less FY18 YE Est
<b>Urgent &amp; Convenient Care</b>				
Urgent & Convenient Care (includes Digital)	\$ 600,000	\$ 185,000	\$ 250,000	\$ 65,000
<b>Urgent &amp; Convenient Care Total</b>	<b>\$ 600,000</b>	<b>\$ 185,000</b>	<b>\$ 250,000</b>	<b>\$ 65,000</b>

# Specialty Behavioral Health Budget



Description	FY18 Amended Budget	FY18 Year End Estimate	FY19 Proposed Budget	Increase (Decrease) FY19 Proposed less FY18 YE Est
<b>Specialty Behavioral Health</b>				
Inpatient Psych, Extended Obs, Crisis Residential	\$ 8,000,000	\$ 8,000,000	\$ 8,000,000	\$ -
Therapy, Counseling & SUD Services	\$ 483,856	\$ 483,856	\$ 483,856	\$ -
MAT Pilot	\$ 450,000	\$ 200,000	\$ 450,000	\$ 250,000
<b>Total, Specialty Behavioral Health</b>	<b>\$ 8,933,856</b>	<b>\$ 8,683,856</b>	<b>\$ 8,933,856</b>	<b>\$ 250,000</b>



# Specialty Care Budget

Description	FY18 Amended Budget	FY18 Year End Estimate	FY19 Proposed Budget	Increase (Decrease) FY19 Proposed less FY18 YE Est
<b>Specialty Care</b>				
CommUnityCare Specialty	\$ 2,000,000	\$ 2,000,000	\$ -	\$ (2,000,000)
Seton Healthcare Family Specialty	\$ 300,000	\$ 150,000	\$ 200,000	\$ 50,000
Palliative Care	\$ 100,000	\$ 10,000	\$ 25,000	\$ 15,000
Ophthalmology	\$ 1,725,000	\$ 1,482,436	\$ 1,700,000	\$ 217,564
Oncology	\$ 2,359,000	\$ 433,728	\$ 700,000	\$ 266,272
Complex Gynecology	\$ 1,500,000	\$ 1,100,000	\$ 1,500,000	\$ 400,000
Musculoskeletal	\$ 2,100,000	\$ 1,075,000	\$ 1,250,000	\$ 175,000
Cardiology	\$ 150,000	\$ 40,657	\$ 200,000	\$ 159,343
PM&R	\$ 75,000	\$ -	\$ 15,000	\$ 15,000
ENT	\$ 400,000	\$ 318,621	\$ 450,000	\$ 131,379
Urology	\$ 450,000	\$ 250,000	\$ 250,000	\$ -
Rheumatology	\$ 90,000	\$ 15,000	\$ 200,000	\$ 185,000
Dermatology	\$ 100,000	\$ 10,000	\$ 450,000	\$ 440,000
Gastroenterology	\$ 800,000	\$ 800,000	\$ 1,250,000	\$ 450,000
Pulmonology	\$ -	\$ -	\$ 225,000	\$ 225,000
Endocrinology	\$ -	\$ -	\$ 700,000	\$ 700,000
Orthotics & Prosthetics	\$ 200,000	\$ 111,535	\$ 200,000	\$ 88,465
DME	\$ 33,000	\$ 119,000	\$ 168,000	\$ 49,000
Project Access	\$ 330,000	\$ 330,000	\$ 330,000	\$ -
Ancillary	\$ 100,000	\$ 15,000	\$ 175,000	\$ 160,000
Referral Management & E-Consults	\$ 950,000	\$ 25,000	\$ 535,000	\$ 510,000
Specialty Dental	\$ 629,711	\$ 435,000	\$ 1,100,000	\$ 665,000
Single Case Agreements	\$ -	\$ -	\$ 150,000	\$ 150,000
<b>Total, Specialty Care</b>	<b>\$ 14,391,711</b>	<b>\$ 8,720,977</b>	<b>\$ 11,773,000</b>	<b>\$ 3,052,023</b>

# Post-Acute Care Budget



Description	FY18 Amended Budget	FY18 Year End Estimate	FY19 Proposed Budget	Increase (Decrease) FY19 Proposed less FY18 YE Est
<b>PostAcute</b>				
Recuperative Care	\$ 1,000,000	\$ 800,000	\$ 500,000	\$ (300,000)
Skilled Nursing	\$ 900,000	\$ 750,000	\$ 725,000	\$ (750,000)
Hospice	\$ 725,000	\$ 725,000	\$ 725,000	\$ -
<b>Total, PostAcute Care</b>	<b>\$ 2,625,000</b>	<b>\$ 2,275,000</b>	<b>\$ 1,225,000</b>	<b>\$ (1,050,000)</b>



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**CCC Board of Directors Meeting  
September 7, 2018**

**AGENDA ITEM**

2. Discuss personnel matters.\* (no back-up)

\*The Board of Directors may discuss this item in closed session.

