



Board of Directors

Meeting

Tuesday, September 13, 2016

8:00 a.m.

Central Health Administrative Offices

1111 E. Cesar Chavez St.

Austin, Texas 78702

Meeting Minutes

I. Call to Order and Record of Attendance

On Tuesday, September 13, 2016, a public meeting of the CCC Board of Directors was called to order at 8:09 a.m. in the Board Room at Central Health Administrative Offices located at 1111 E. Cesar Chavez St, Austin, Texas 78702. Chairperson Patricia A. Young Brown and Vice-Chairperson Greg Hartman were both present. The secretary for the meeting was Michelle Vassar.

Clerk's Notes:

Secretary Vassar took record of attendance.

Directors Present:

Chairperson Patricia A. Young Brown, Vice-Chairperson Greg Hartman, Christie Garbe, Stephanie McDonald, Tim LaFrey, and David Evans (Non-Voting Advisory Board Member)

Officers Present:

Larry Wallace (Executive Director) and Michelle Vassar (Secretary)

Other Attendees Present:

Randy Floyd (General Counsel) Shannon Sefcik (Paralegal)

II. Public Comments

Clerk's Notes:

No public comment.

III. General Business

A. Consent Agenda

All matters listed under the Consent Agenda will be considered by the Board of Directors to be routine and will be enacted by one motion. There will be no separate discussion of these items unless members of the Board request specific items to be moved from the Consent Agenda to the Regular Agenda for discussion prior to the time the Board of Directors votes on the motion to adopt the Consent Agenda.

1. Approve minutes from the July 26, 2016 Community Care Collaborative (CCC) Board of Directors meeting.

Clerk's Notes:

Vice-Chairperson Hartman moved that the Board approve Consent Agenda item A(1). Director Garbe seconded the motion. The motion was passed on the following vote:

Chairperson Patricia A. Young Brown	For
Vice-Chairperson Greg Hartman	For
Director Christie Garbe	For
Director Stephanie McDonald	For
Director Tim LaFrey	For

B. Regular Agenda

1. Receive and discuss a presentation on the CommUnityCare's three-year strategic plan.

Clerk's Notes:

George Miller, CommUnityCare Chief Executive Officer, and Teri Sabella, CommUnityCare Chief Information Officer, presented on CommUnityCare's three-year strategic plan. Mr. Miller discussed how the strategic planning process was developed from a CommUnityCare board retreat, a CommUnityCare leadership retreat, and an assessment by Health Management Associates (HMA). He stated that the framework of the strategic plan revolves around five pillars which include access, employer of choice, patient experience, quality, and productivity and efficiency. He discussed the issues that need to be addressed in order for CommUnityCare to achieve value-based care, which include population health, delivery system transformation and modernization, care management, integration of care, improvement of performance and quality, patient centeredness, technology and analytics, and cost of care, payment, and incentives. Mr. Miller also discussed the challenges CommUnityCare would face in implementing value-based care, and highlighted changing the management plan, maintaining a stable workforce, and receiving the commitment of all levels of leadership to a single strategic vision. He expressed a desire for continued collaboration between CommUnityCare, the Community Care Collaborative (CCC), and other community members to align their goals for transformation to a value-based payment model. Mr. Miller and Ms. Sabella responded to questions from the Board of Directors.

2. Discuss and take appropriate action on the Community Care Collaborative's Fiscal Year 2017 budget.

Clerk's Notes:

Mr. Larry Wallace, CCC Executive Director, Dr. Mark Hernandez, CCC Chief Medical Officer, Mr. Jeff Knodel, Central Health Chief Financial Officer, and Mr. Willie Lopez, CCC

Chief Operating Officer, presented the CCC's Fiscal Year 2017 budget. Mr. Wallace introduced the budget by highlighting the budget priorities which included specialty care, emergency room use reduction, Medical Access Program (MAP) benefit enhancement, primary care and value-based payment strategies, and the transition to internal project management resources. He also briefly discussed the operational priorities, which included transformation, stewardship, and partnership.

Dr. Hernandez discussed the specialty care activity, and described ongoing and future pilots in specialty areas such as cardiology, gastroenterology, orthopedics, endocrinology, neurology, and specialty care referrals. He described the current model of acute care, emphasizing the high cost of emergency and inpatient care, and compared it to the future model, which would reduce the use of emergency and inpatient care through the use of health risk assessments, comprehensive plans of care, and medical case management. Dr. Hernandez also discussed the timeline for MAP eligibility expansion, and elements of benefit enhancement which include health risk assessments, removal of co-pays for preventative services, pain management, palliative care, group health education, integrated behavioral health, and complex care management.

Mr. Knodel highlighted the dollars allotted for both the MAP benefit enhancement and MAP eligibility expansion. He discussed the details of the Fiscal Year 2017 proposed budget sources and uses, health care delivery costs, primary care provider costs, and specialty care costs. He discussed the progress the CCC planned to make toward a value-based payment model, including reducing the fee-for-service provider encounter rate, the addition of a per member per month payment to manage patient risk groups, the creation of performance incentive pools, and pay-for-reporting methods. He also discussed the payment structure for the draft agreement between the CCC and CommUnityCare, highlighting the reduction in the provider encounter rate, the per member per month payment for health management, the creation of four incentive pools, the creation of an encounter rate for other care team members, and the increase of funding for pharmacy funds.

Vice-Chairperson Hartman asked the presenters if funds had been allotted in the budget to cover downstream costs of MAP eligibility expansion and benefit enhancement. Mr. Lopez noted that the budget allotted for three sources of contingency funds, including the service expansion funds, the operations contingency, and the MAP benefits enhancement reserve. Vice-Chairperson Hartman requested that the contingency funds identified by Mr. Lopez be footnoted as sources of funds to cover the downstream costs of MAP eligibility expansion and benefit enhancement. Mr. Lopez continued with a discussion relating to gaining efficiencies within the budget, and emphasized a new orthotics pilot used to change the service delivery model and a reduction in consulting agreements.

Mr. Knodel discussed lowering the cost of the primary services encounter rate and reminded the Board of Directors that staff would present the CCC Fiscal Year 2017 proposed budget to the Central Health Board of Managers on September 14, 2016.

All presenters responded to questions from the Board of Directors.

Director Garbe moved that the CCC Board approve the FY17 budget and any identified contracted items or services included in the FY 17 budget. Director LaFrey seconded the motion. The Board of Directors discussed the motion.

Chairperson Patricia A. Young Brown	For
Vice-Chairperson Greg Hartman	For
Director Christie Garbe	For
Director Stephanie McDonald	For
Director Tim LaFrey	For

IV. Closed Session

Clerks Notes:

No closed session.

V. Closing

Chairperson Young Brown announced that the next regularly scheduled meeting of the CCC Board of Directors is Wednesday, December 14, 2016, at 2:00 p.m., in the Board Room, at Central Health's Administrative Offices at 1111 East Cesar Chavez Street, Austin, Texas 78702.

Director McDonald motioned to adjourn the meeting. Vice-Chairperson Hartman seconded the motion.

Chairperson Patricia A. Young Brown	For
Vice-Chairperson Greg Hartman	For
Director Christie Garbe	For
Director Stephanie McDonald	For
Director Tim LaFrey	For

Clerk's Notes:

The meeting adjourned at 9:44 a.m.



~~Patricia A. Young Brown~~, Chairperson Larry Wallace
Community Care Collaborative Board of Directors

ATTESTED TO BY:



Michelle Vassar, Secretary to the Board
Community Care Collaborative